*** Form 990 Online Filers: Please fax completed and signed form to 866-699-3916

Form 8	Exempt Organization Declaration and Signature for Electronic Filing							OM	OMB No. 1545-1879		
Departme			For calendar yea	ar 2011, or tax year For use with	beginning Forms 990, 99	01/01 , 20	11, and ending 1120-POL,		, ²⁰ 11		2011
Internal Re Name of e		rganization							Employer i	dentificatio	n number
BOY SC	OUTS C	F AMERIC	Α						<u></u>	22-1576	5300
Part	1	Type of I	Return and R	eturn inform	ation (Whole	Dollars Only) 				
on line or 5b, v	1 a, 2a, whiche	3a, 4a, o ver is app	r 5a below and	the amount or	that line of the	e return being	filed with t	his form was	blank, ther	n leave lin	ou check the box e 1b, 2b, 3b, 4b, e below. Do not
		0 check h			enue, if any (Fo					1b	218,296,402
			ck here 🕨		revenue, if any					2b	
			heck here 🕨		otal tax (Form					3b	
			ck here 🕨		ased on invest		-			4b_	
5a Fo	orm 88	68 check	nere 🚩 🖂	b Balance	lue (Form 8868	s, Paπ I, line 30	or Part II, III	1e 8C)		5b	
Part i		Declarat	ion of Office	7							
6	(dired owed Finar instit	ct debit) e I on this r acial Ager utlons inv	ntry to the finar eturn, and the it at 1-888-353	ncial institution a financial institut -4537 no later to ocessing of the	ccount indicated ion to debit the chan 2 business	d in the tax pro e entry to this days prior to	eparation soft account. To the payme	tware for pay revoke a pay nt (settleme	ment of the ment, I mu nt) date. I a	organizati st contact also autho	funds withdrawal lon's federal taxes the U.S. Treasury rize the financial answer inquiries
	the e	lectronic	disclosure cons		ithin this return						fy that I executed PF (as specifically
electron further of intermed	ic retur declare diate se owledg iny refu	n and acc that the rvice prov ement of	companying sci amount in Par rider, transmitte receipt or reasc	hedules and state t I above is the er, or electronic re	ements, and to amount showr eturn originator	the best of m on the copy (ERO) to send	ny knowledg of the orga the organizat son for any o	e and belief, nization's ele ion's return t	they are truectronic return the IRS an essing the residual to the IRS and the return the return to t	ue, correct urn. I con: d to receiv	ganization's 2011; and complete. I sent to allow my refrom the IRS (a) frund, and (c) the
11010		.g.,									
Part II		eclarati	on of Electro	nic Return O	riginator (ER	D) and Paid	Preparer (see instruct	ions)		
knowled The orga IRS, and I am also statemen	lge. If I a inization have for the Pa ints, and	am only a in officer v illowed all ild Prepare	collector, I am n vill have signed other requirem er, under penalt est of my knowl	ot responsible for this form before lents in Pub. 416 lies of perjury I d	or reviewing the I submit the ret 3, Modernized e eclare that I hav	return and on urn. I will give -File (MeF) Info re examined th	ly declare that the officer a co firmation for A se above orga	it this form ac copy of all for Authorized IR anization's re	curately ref ms and info S <i>e-file</i> Provi turn and ac	lects the dormation to iders for Bucompanyli	o the best of my ata on the return. be filed with the usiness Returns. If ng schedules and on all information
ERO's	ERO's signate	пе			Date		Check if also paid preparer	Check if self-employed	ERO's SSN	or PTIN	
Use		name (or self-employ	ed),						EIN		
	addres naitles o	s, and ZIP coo of perjury, I	declare that I hav	ve examined the a						t of my kno	wledge and belief,
	. 00, 001		preparer's name	or brehater 13 :	Preparer's signat		me brebarer r	Date			PTIN
Paid			SCHOONMAKER	₹		Shoombay		11/13/2	O12 Chec	k if employed	P00850395
Prepai		Firm's nam	ne •			~	······································	1, 25, 2	70	employed s EIN ▶	1- 00000000
Use Or	ıly	Firm's add		- 	·				Phon		
			_ -						1		~455.50

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

Department of the Treasury Internal Revenue Service

benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

OMB No. 1545-0047

Α	For the	2011 cale	endar year, or tax year beginnin	g 01/01	, 2011, a	nd ending	12/3	1	, 20 11	
В	Check if	applicable:	C Name of organization BOY SCC	UTS OF AMERICA			D	Employe	er Identification n	umber
	Address	change	Doing Business As						22-1576300	
	Name ch	-	Number and street (or P.O. box if r	mail is not delivered to stre	eet address)	Room/suite	ĮΕ	Telephor	ne number	
	Initial retu	_	1325 West Walnut Hill Lane						972-580-2000	
	Terminate		City or town, state or country, and	ZIP + 4						
\Box	Amended		Irving, TX 75038-3008				G	Gross re	ceipts\$ 1,	924,157,656
$\overline{\Box}$		on pending		cer: Robert A Tuggi	e		H(a) is this a q	roup return i	for affiliates? 🗌 Yes	₽ No
_	rippiiodii	on poneing	1325 West Walnut Hill Lane, In						cluded? 🗌 Yes	
$\overline{}$	Tay-even	npt status:	501(c)(3) 501(c)		4947(a)(1) or	527			list. (see instructio	
<u> </u>	Website:		w.Scouting.org	7 - (1.100111101) 2	<u> </u>		H(c) Group e	xemption	number >	1761
K			Corporation Trust Associ	iation ☐ Other ►	L Yea	r of formation			of legal domicile:	TX
	art I	Summ		duon carer.			. 1010			
			escribe the organization's mis	eion or most signific	ant activities:	The prim	ary evemnt	nurnose	of the Boy Sc	nuts of
			is to promote through commun							
9			selves and others, to train them							
īā			~~		***	u iousiii, ci	ourage, sen-	renance	, and kindled v	II tues,
Je.	٠ ۾ ا	Using the	e methods which are now in cor is box ► ☐ if the organization	nmon use by Boy Sci	orotione or dis	posed of	more than 3	504 of	ite net appete	
Activities & Governance								3	its net assets.	70
જ			of voting members of the gov					4		70
ë	1		of independent voting member							63
₹	1		nber of individuals employed					5		3,737
Ā			nber of volunteers (estimate it	• •				6		,074,775
			elated business revenue from			• • •		7a		2,274,036
	b	Net unrel	lated business taxable income	e from Form 990-1, I	ine 34		Prior Year	7b	-2 Current Ye	2,677,541
	_									
ē			tions and grants (Part VIII, line		97,261		,825,476			
百	9 Program service revenue (Part VIII, line 2g)							71,664		,295,148
Revenue	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)							00,697		,525,049
			/enue (Part VIII, column (A), lir				45,7	88,526	30	,650,729
	1		enue-add lines 8 through 11 (1	268,8	58,148	218	3,296,402
			nd similar amounts paid (Part				6,6	73,272	32	2,106,877
	14	Benefits	paid to or for members (Part I	X, column (A), line 4)			0		0
Ø	15	Salaries,	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)						72	2,029,338
ŝ	16a	Profession	onal fundraising fees (Part IX,	2	279,871 1,0					
Expenses	b	Total fund	draising expenses (Part IX, co	lumn (D), line 25) 🕨	3,33	5,894				
Ĥ	17	Other exp	penses (Part IX, column (A), lir	nes 11a-11d, 11f-24	le)		171,9	23,082	134	,285,726
	18	Total exp	enses. Add lines 13–17 (must	t equal Part IX, colur	nn (A), line 25))	237,7	85,364	239	,504,208
	19	Revenue	less expenses. Subtract line	18 from line 12				72,784	-21	,207,806
₽ <u>8</u>						Beg	inning of Curre	ent Year	End of Ye	ar
alan,		Total ass	ets (Part X, line 16)				1,030,8	31,765	1,023	,031,961
Net Assets Fund Baland	21	Total liab	ilities (Part X, line 26)				316,7	57,099	345	,464,127
울	22	Net asset	ts or fund balances. Subtract	line 21 from line 20			714,0	74,666	677	,567,834
Pa	art II	Signat	ture Block							
Un	der penalt	ties of perju	ry, I declare that I have examined this	return, including accomp	anying schedules	and stateme	nts, and to the	best of n	ny knowledge and	l belief, it is
tru	e, correct,	and comp	ete. Declaration of preparer (other tha	n officer) is based on all in	nformation of whic	h preparer ha	s any knowled	ge.	/ /	
		1	alt A keste					11/1	3/12	
Sig	ın	Sign	ature of officer				Date	,	,	
He	re	Rot	bert A Tuggle, CFO							
			or print name and title							
D-	 id	Print/Ty	pe preparer's name	Preparer's signature		Date		Check [T If PTIN	
Pa		_						self-emp		
	eparer						Firm's	Firm's EIN ▶		
US	e Only	/	ddress ▶					Phone no.		
Ma	v the IR		s this return with the preparer	shown above? (see	instructions)				Ye s	No No

rm 99	90 (2011) Page 2
art	
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	The primary exempt purpose of the Boy Scouts of America is to promote through community organizations, and cooperation with
	other agencies, the ability of boys to do things for themselves and others, to train them in Scoutcraft, and to teach them patriotism,
	courage, self-reliance, and kindred virtues, using the methods which are now in common use by Boy Scouts.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services? ,
	If "Yes," describe these changes on Schedule O.
ļ	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of
	grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
	200600T \
а	(Code:) (Expenses \$ 31,870,643 including grants of \$ 566,044) (Revenue \$ 2,884,907)
	Field Operations - Support for local councils, including but not limited to, administration of standards of performance, inspection of
	council campsites, assistance with long-range planning, conduct of regional training and conferences for professionals and
	volunteers, administration of an extensive program of local council financial support, and administration and funding of the defense
	of our private membership rights.

	444999999999999999999999999999999999999
b	(Code:) (Expenses \$ 80,789,413 including grants of \$ 31,464,704) (Revenue \$ 43,427,482)
	Program Development and Delivery - Development of the basic program; providing camping and outdoor literature, materials, and
	techniques, as well as engineering service, to local councils; managing the volunteer training programs of the Boy Scouts of
	America and handling all national program support in the areas of health and safety, activities, program evaluation, and
	low-income program; developing uniforms and insignia and other program elements; operating the National Scouting Museum;
	operating the high-adventure bases and the national jamboree. As of December 31, 2011, there were youth registered in 2,212,
	510 individual programs served by adult leaders registered in 1,044,191 individual programs for a grand total of 3,256,701.

	(Code:) (Expenses \$ 12,261,107 including grants of \$ 19,995) (Revenue \$ 1,024,929)
•	Human Resources and Training - Administration of all aspects of human resources policies, including recruiting, placement, and
	training of professional employees; promoting diversity; managing compensation and benefits programs; and monitoring employee
	relations,

d	Other program services (Describe in Schedule O.) See Schedule O, Statement 1 (Expenses \$ 86,114,564 including grants of \$ 56,134) (Revenue \$ 13,873,502)
_	(Expenses \$ 86,114,564 including grants of \$ 56,134) (Revenue \$ 13,873,502) Total program service expenses ▶ 211,035,727
4e	rmacinimian service excesses # 211.035.771

Part	V Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		163	
•	complete Schedule A	1	v	
2 3	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	V	·
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	,	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		·
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u> </u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7_		v
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	•	
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		•
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	v	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	~	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d 11e	~	•
f	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	<u>,</u>	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	•	
b	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b 13	•	~
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Did the organization maintain an office, employees, or agents outside of the United States?	14a	V	
14 a b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b	V	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	/	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	'	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	~	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	18		•
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		<u>, </u>
20 a		20a 20b		V
<u>d</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .		n 990	(2011)

Part i	V Checklist of Required Schedules (continued)		Yes	No
			105	
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	•	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	,	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J.	23	,	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	•	
þ	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u> </u>
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		v
ч	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		~
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		V
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		,
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		v _
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			10.0
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	1	ļ
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		v
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
•	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	-	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	~	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		~
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31	<u> </u>	~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		V
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	,	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	,	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	1	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b	~	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		•
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
-	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	37		~
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and	<u></u>	†	
55	19? Note. All Form 990 filers are required to complete Schedule O	38	V	

Part				
	Check if Schedule O contains a response to any question in this Part V	· · ·	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 658			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
_	reportable gaming (gambling) winnings to prize winners?	1c	V	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 3737			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	1	
þ	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	1.000		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	~	
Ъ	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	~	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4	,	
	account)?	4a		
b	If "Yes," enter the name of the foreign country: Bahamas, Canada See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		·
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			ا ا
	organization solicit any contributions that were not tax deductible?	6a		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or diffs were not tax deductible?	6b		
7	gifts were not tax deductible?			
· a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		~
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		<u> </u>
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7-		.,
	required to file Form 8282?	7c		V
d e	If "Yes," indicate the number of Forms 8282 filed during the year	7e	200	v
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		V
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		~
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	'	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		Awardana
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			1
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b	-		
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders			
a b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	Libraria de la constante de la	
þ	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	-		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	10-		F
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			100
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b	000	(2011)
		rom	ロマンし	/(2011)

D	G
Page	. 0

Form	ggn	(2011)

Form 9	90 (2011)				Page 6
Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 throug response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in S	h 7b belov Schedule O.	v, and See ins	for a structi	"No" ions.
	Check if Schedule O contains a response to any question in this Part VI	<u> </u>			. 🖳
Secti	on A. Governing Body and Management				
	l .			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		70		
ь 2	Enter the number of voting members included in line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationary other officer, director, trustee, or key employee?	onship with	2		V
3	Did the organization delegate control over management duties customarily performed by or unde supervision of officers, directors, or trustees, or key employees to a management company or other per	rson? .	3		,
4 5 6 7a	Did the organization make any significant changes to its governing documents since the prior Form 990 was Did the organization become aware during the year of a significant diversion of the organization's Did the organization have members or stockholders?	assets? . t or appoin	5 6		\(\triangle \)
b	one or more members of the governing body?	members			V
8	stockholders, or persons other than the governing body?				
а	The governing body?		8a	1	
ь 9	Each committee with authority to act on behalf of the governing body?	reached a	8b 1 9	<u> </u>	v
Secti	on B. Policies (This Section B requests information about policies not required by the Int	ernal Reve	nue C	ode.)	
		****		Yes	No
10a b	Did the organization have local chapters, branches, or affiliates?	h chapters urposes?	10a 10b	V	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filin		11a	~	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.				
12a b	Did the organization have a written conflict of interest policy? If "No," go to line 13			v v	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy describe in Schedule O how this was done.	y? If "Yes,'	12c	V	
13	Did the organization have a written whistleblower policy?		13	-	
14 15	Did the process for determining compensation of the following persons include a review and independent persons, comparability data, and contemporaneous substantiation of the deliberation and	approval by decision?	1		
a b	The organization's CEO, Executive Director, or top management official		15a 15b	<i>V</i>	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar a with a taxable entity during the year?		16a		v
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to participation in joint venture arrangements under applicable federal tax law, and take steps to sa organization's exempt status with respect to such arrangements?	feguard the	16b		
Secti	on C. Disclosure				
17 18	List the states with which a copy of this Form 990 is required to be filed <u>See Schedule O, State</u> Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 9 available for public inspection. Indicate how you made these available. Check all that apply.	ement 2 90-T (Secti	on 501((c)(3)s	only)
19	Own website Another's website Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documer and financial statements available to the public during the tax year.				oolicy,
20	State the name, physical address, and telephone number of the person who possesses the books organization: Standario Phillips (972)580-2300	and record	ls of the)	

Form 990 (201	1)							Page 7
Part VII	Compensation of Officers,	, Directors,	Trustees,	Key Employees,	Highest	Compensated	Employees	, and
	Independent Contractors							

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization r	or any relate	d org	aniz	atic	n c	ompe	nsa	ated any currer	t officer, director	r, or trustee.
					C)					
(A)	(B)				ition			(D)	(E)	(F)
Name and Title	Average	t go not check mor						Reportable	Reportable	Estimated
	hours per					or/trus		compensation	compensation from	amount of other
	week (describe	무글	ä	♀	্ব	믴픑	Fo	from the	related organizations	compensation
	hours for	Individual trustee or director	₩	Officer	Key employee	Serf	Former	organization	(W-2/1099-MISC)	from the
	related organizations	[[[Š	`	뮻	8 8	~	(W-2/1099-MISC)		organization and related
	in Schedule	trus	== ==		yee	l mg	Ì			organizations
	O)	ee	Institutional trustee			Highest compensated employee				
						8				
Anderson W Chandler										
Natl Exec Board Member	1	V						0	o	0
Arthur F Oppenheimer	'									
Natl Exec Board Member	₁	·						0	0	o
Aubrey B Harwell Jr	<u> </u>				\vdash					*
Treasurer and Natl Exec Board Member	1	V		,				l 0	o	0
Aubrey B Patterson	-				 					
Natl Exec Board Member	1	V						0	o	0
B Howard Bulloch							 			
Natl Exec Board Member	1	V						o	0	0
Bruce D Parker			-				 	-		
Vice President and Natl Exec Board Member	1	V	'	v				l 0	0	o
C Travis Traylor Jr							I^-	-		
Nati Exec Board Member	1	V						0	0	o
Charles H Smith	<u> </u>									
Natl Exec Board Member	₁	1						l 0	0	0
Christian H Poindexter	•			_						,
Natl Exec Board Member	1	1						0	0	0
D Kent Clayburn	<u> </u>									
Natl Exec Board Member	₁	1						0	0	0
David L Beck			┢							
Natl Exec Board Member	₁	V						0	0	0
David M Weekley	-									***************************************
Natl Exec Board Member	⊣ 1	V		ļ				0	0	0
Dennis H Chookaszian										
Natl Exec Board Member	1	~						0	0	0
Donald D Belcher	<u> </u>		 				<u> </u>			
Natl Exec Board Member	1	~						0	0	0
1120 2700 2700 4 17011120	.				_			L		Carro 000 (2011)

Form 990 (2011)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

								T		
				-	C)					
(A)	(B) Average hours per	(do o	Position not check more than one					(D)	(E)	(F)
Name and Title		Average box, unless person is both an						Reportable	Reportable	Estimated
		rook						compensation from	compensation from related	amount of other
	week (describe	우급	ing .	Officer	.ē	율품	Former	the	organizations	compensation
	hours for	Individual trustee or director	Ĕ	cer	Key employee	ploy	mer	organization	(W-2/1099-MISC)	from the organization
	related organizations	or La	Į į		뵿	8 8		(W-2/1099-MISC)		and related
	in Schedule	trus	3		Уee	l mg				organizations
	O)	iee	Institutional trustee			Highest compensated employee				
			Φ.			8				
Douglas B Mitchell		~								0
Natl Exec Board Member	1	~	<u> </u>		_			0	0	U
Douglas H Dittrick									_	
Natl Exec Board Member	1	~	_		<u> </u>			0	0	0
Drayton McLane Jr										_
Vice President and Natl Exec Board Member	1	~	<u> </u>	~			L	0	0	0
Earl G Graves	1									
Vice President and Natl Exec Board Member	1	~	<u> </u>	~				0	0	0
Francis H Olmstead Jr										
Natl Exec Board Member	1	~	_					0	0	0
Francis R McAllister										
Natl Exec Board Member	11	~			Ļ.,		ļ	0	0	0
Frank Ramirez										
Natl Exec Board Member	1	~						0	0	0
Gary E Wendlandt							ļ			
Natl Exec Board Member	11	~						0	0	0
George F Francis III										
Nati Exec Board Member	1	~	L.					0	0	0
Gerald J Voros										
Nati Exec Board Member	1	•						0	0	0
Glen McLaughlin										
Natl Exec Board Member (Jan - May 2011)	1	~	L	L	L			0	0	0
Henry A Rosenberg Jr										
Vice President and Natl Exec Board Member	1	~		~	L.			0	0	0
J Brett Harvey										
Natl Exec Board Member	1	V						0	0	0
Jack D Furst										
Vice President-Outdoor Adventures and Natl Exec	1 1	1		~	L			0	0	0
										Form 990 (2011

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A)	(B)			Pos	C) ition	.,		(D)	(E)	(F)
Name and Title	Average hours per week	box.	unles er and	s pe d a d	rson irect	than o is both or/trust	an ee)	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
James D Rogers										
Nati Exec Board Member	1	1			L.			0	0	
James S Turley										
International Commissioner and Natl Exec Board	1	~		~	<u> </u>			0	0	
James S Wilson										
Nati Exec Board Member	1	~						0	0	
Joe W Walkoviak										
Nati Exec Board Member (Jan - May 2011)	1	~						0	0	
John C Cushman III										
Nati Exec Board Member	1	~						0	0	
John F Smith									·	
Natl Exec Board Member (Jan - May 2011)	1	~			<u>L</u>			0	0	
John Gottschalk										
Natl Exec Board Member	1	~			<u></u>			0	0	
John R Donnell Jr										
Natl Exec Board Member	1	~			<u> </u>			0	0	
Jon E Barfield										
Natl Exec Board Member	1	~		L				0	0	
Jose F Nino										
Natl Exec Board Member	1	~	L.					0	0	
Joseph P Landy]			}						
Natl Exec Board Member	1	V	_	<u> </u>	$oxed{oxed}$			0	0	
Keith A Clark]									
Nati Exec Board Member	1	1	_					0	0	
L B Eckelkamp Jr										
Natl Exec Board Member	1	~		<u> </u>	<u> </u>		<u> </u>	0	0	
Larry W Keliner										
Nati Exec Board Member	1	~			<u> </u>			0	0	Form 990 (201

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

				(0	2)					
(A)	(B)			Posi				(D)	(E)	(F)
Name and Title	Average					than o		Reportable	Reportable	Estimated
Name and Thio	hours per					or/truste		compensation	compensation from	amount of
	week (describe	막하	5	Ō	<u>~</u>	9 ∓	77	from the	related organizations	other compensation
	hours for	Individual trustee or director	Institutional trustee	Officer	Key employee	ng gree	Former	organization	(W-2/1099-MISC)	from the
	related	cto	ition	7	豊	yee yee	*	(W-2/1099-MISC)		organization and related
	organizations in Schedule	~ <u>f</u>	ai tı) Şe	ğ				organizations
	O)	stee) tsu		"	ens				
			8			Highest compensated employee				
Lyle R Knight								_	_	
Vice President-Human Resources and Natl Exec B	1	~		~				0	0	0
Mark P Mays										_
Natl Exec Board Member	1	"						0	0	0
Marshall M Sloane										
Natl Exec Board Member	1	~			L			0	0	<u>0</u>
Matthew K Rose										
Vice President and Natl Exec Board Member	1	~		>				0	0	0
Michael D Harris Esq										
Natl Exec Board Member	1	~						. 0	0	0
Nathan O Rosenberg										
Vice President-Marketing and Natl Exec Board Mer	1	~		•				0	0	0
O Temple Sloan Jr										
Vice President-Supply and Natl Exec Board Memb	1	~		1				0	0	0
Philip M Condit										
Nati Exec Board Member	1 1	1						0	0	0
R Michael Daniel										
Natl Exec Board Member	1 1	1						o	0	0
R Ray Wood										
Natl Exec Board Member	1	~						0	0	<u>0</u>
R Thomas Buffenbarger										
Assistant Treasurer and Natl Exec Board Member	1	~		~				0	0	0
Ralph de la Vega										
Natl Exec Board Member	1 1	V						0	0	0
Randall L Stephenson	,									
Vice President-Finance and Natl Exec Board Memi	1	1		~				0	0	0
Rex W Tillerson			T							
President and Natl Exec Board Member	1 1	1		v				o	0	0
. rooteon and man ends board manage	1	-	•		•				*	Form 990 (2011)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

	1	r		"	C)			T		
					رد ition					tern.
(A)	(B)	(do n	ot ch			than o	one	(D)	(E)	(F)
Name and Title	Average hours per					is both		Reportable compensation	Reportable compensation from	Estimated amount of
!	week		_		r	or/trust	_ <u>-</u> -	from	related	other
ļ	(describe	Individual trustee or director	Institutional trustee	Officer	Key employee	海학	Former	the	organizations (W-2/1099-MISC)	compensation from the
i	hours for related	iri di	tutic	ĕ	<u> </u>	loye	₫	organization (W-2/1099-MISC)		organization
!	organizations	Q #	mal		§	i i i		,,,,		and related
ļ	in Schedule	uste	trus		8	ള				organizations
!	O)	ĕ	stee			Highest compensated employee				
			-							
Richard L Burdick										
Nati Exec Board Member	1	~						0	0	0
Robert H Reynolds										
Natl Exec Board Member	<u>1</u>	~						0	0	0
Robert J LaFortune										
Natl Exec Board Member	1	~						0	0	0
Robert J Mazzuca										
Chief Scout Executive and Natl Exec Board Member	40	1		•				815,004	0	165,751
Robert J Smith										
Natl Exec Board Member	1	1					L	0	0	0
Roger M Schrimp										
Natl Exec Board Member	1	1	<u>L</u> .					0	0	0
Roland Smith			İ							
Natl Exec Board Member	1	~					L	Q	0	0
Ronald K Migita					ĺ					
Natl Exec Board Member	1	~	<u> </u>				ļ	0	0	0
Ronald O Coleman										
Natl Exec Board Member	1	1			L		_	0	0	0
Roy S Roberts										
Natl Exec Board Member	1	~					<u> </u>	0	0	0
Scott D Oki										
Natl Exec Board Member	1	~	$oxed{oxed}$				ļ	0	0	0
Stephen B King										
Natl Exec Board Member	1	~			_		<u> </u>	0	0	0
Stephen G Hanks										
Nati Exec Board Member	1	~	<u> </u>				<u> </u>	0	0	0
Stephen Hemsley]									
Natl Exec Board Member	1	~		<u> </u>	<u> </u>			0	0	0 Form 990 (2011)

Form **990** (2011)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

								•	г	·
				-	2)					
(A)	(B)	١,,			ition	45		(D)	(E)	(F)
Name and Title	Average					than o		Reportable	Reportable	Estimated
	hours per					or/trust		compensation from	compensation from related	amount of other
	week (describe	우悥	ji.	Q	8	en Hi	Fo	the	organizations	compensation
	hours for	dire	鼍	Officer	y eq	phes	Former	organization	(W-2/1099-MISC)	from the
	related organizations	Individual trustee or director	Institutional trustee	,	Key employee	Highest compensated employee	~	(W-2/1099-MISC)		organization and related
	in Schedule	trus	# <u></u>		yee	큟				organizations
	O)	l e	uste		-	Sane				
			ď			ted				,,,,,
Steven E Weekes										•
Natl Exec Board Member	1	"		<u> </u>	<u> </u>			0	0	0
Steven R Rogel		١.								•
Natl Exec Board Member	11	~			<u> </u>		<u> </u>	0	0	0
T Michael Goodrich									_	_
Natl Exec Board Member	1	-		<u> </u>				0	0	0
Terrence P Dunn						ļ				_
Vice President-Council Operations and Natl Exec	1	1		~			<u> </u>	0	0	0
Thomas S Monson										
Natl Exec Board Member	1	~		<u> </u>			_	0	0	0
Tico A Perez]									
National Commissioner and Natl Exec Board Mem	1 1	~		~			<u> </u>	0	0	0
Togo D West Jr]									
Nati Exec Board Member	1	~	L				_	0	0	0
Wayne M Perry										
President-Elect and Natl Exec Board Member	1	•	<u> </u>	~				0	0	0
William F Cronk										
Natl Exec Board Member	1	"			<u> </u>			0	0	0
C Wayne Brock										
ACSE and COO	40				1			568,296	0	99,333
James J Terry Jr										
ACSE and CFO	40				~			696,874	0	109,980
Bradley Farmer										
ACSE Development	40		L	<u>L</u>	"			396,299	0	68,976
Mike Ashline					_					
Supply Group Director	40				~			272,545	0	55,605
John Green										
Group Director - Outdoor Adventures	40		Ĺ		~	<u> </u>	L	261,582	0	40,122
										Form 990 (201

Part VII Section A. Officers, Directors	s, Trustees, Key E	mploy	/ees			lighes	st C	ompensated E	mployees (c	ontini.	<i>iea)</i>
				•	C)						
(A)	(B)	(do n	ot ch		ition more	than c	ne	(D)	(E)		(F)
Name and title	Average	box,	unles	s pe	rson	is both	ап	Reportable compensation	Reportable compensation		Estimated amount of
	hours per week					or/trust	-	from	related	1	other
	(describe	Individual trustee or director	Institutional trustee	Officer	Key employee	n de de	Former	the organization	organization (W-2/1099-Mi		compensation from the
	hours for related	rect	lutio	ě	불	est o	₫	(W-2/1099-MISC)		٦, ا	organization
	organizations	악류	na.		ğ	Ĕ					and related organizations
•	in Schedule O)	ste	trus		6	Den:					Organizations
	",	6	e i		ĺ	Highest compensated employee				-	
Perry Cochell			 								
Director, Office of Philanthropy	40				~			214,393		0	72,698
Tom Fitzgibbon											
Regional Director	40					~		415,483	,	0	89,251
Robert A Tuggle					ĺ			1			
ACSE Resources & Strategy	40		<u> </u>			~		419,605		0	77,840
Don McChesney	<u>_</u>					١.					22.224
Regional Director	40					~		411,468		_0	62,864
Gary Butler											400 755
ACSE Council Operations	40				<u> </u>	~		313,794		0	126,755
Ponce Duran	40					V		312,224		o	96,600
Regional Director			├		\vdash	 		312,221			
Roy L Williams Chief Scout Executive	o						~	0	230	833	9,384
Kenneth L Connelley					Г						
Assistant Chief Scout Executive/CFO	0	<u> </u>					1	0	104	322	0
		ļ		<u> </u>	_	ļ				-	
		-									
1b Sub-total		٠.,		•			▶	5,097,567	335	,155	1,075,159
c Total from continuation sheets t	to Part VII, Sectio	n A					>				***
d Total (add lines 1b and 1c)						<u> </u>		5,097,567	1	,155	1,075,159
Total number of individuals (included reportable compensation from the reportable compensation	ding but not limited e organization ► 1	d to ti 195	1056	e lis	ted	abov	e) w	vho received m	ore than \$10	00,00	0 of
											Yes No
3 Did the organization list any for	mer officer, direc	ctor, o	or ti	rust	ee,	key (emi	ployee, or higi	nest comper	rsate	d
employee on line 1a? It "Yes," cor	mpiete Schedule J	i ior s	ucn	ına	iivia	uai	•	· · · · ·			3 1
4 For any individual listed on line 1a	a, is the sum of re	porta	ble	COL	npe	nsatio	on a	and other com	pensation fro	m th	e
organization and related organiz	zations greater th	an \$	150	,000	3.5	it "Ye	S,	complete Sci	neaule J Iol	Suc	4 4
individual		• •	•	·			·	· · · · ·	· · · · ·	 ividus	
5 Did any person listed on line 1a re for services rendered to the organ	eceive or accrue c	compe	insa lete	Sci	ı iro hed	m an ule J	y ui for:	ireialeu Organi such nerson	Zation of the	·	5 1
	iization: ii 1es, t	comp	,010		,,,,,			33511 p 3, 331.			
Section B. Independent Contractors 1 Complete this table for your five h	ighest compensa	ted in	dep	end	ient	conti	act	ors that receiv	ed more that	n \$10	0,000 of
compensation from the organizati	on. Report compe	ensati	on f	or t	he o	calend	lar	year ending wi	th or within t	he or	ganization's tax
year.											
(A Name and busi		•						(B) Description of	services		(C) Compensation
DELL MARKETING LP, 7489 COLLECTIONS		 Chica	uo	II 6	በብባ	3	Cr	omputer Consul			5,013,978
STIMERLYS LLC, DBA FUSION PERFORM							-	ent transportat			2,818,854
Skadden Arps Slate Meagher and Flom LLI								torney			1,713,025
SCHWABE WILLIAMSON & WYATT PC, 12	11 SW FIFTH AVEN	UE S	UITE	190	00, I	Portla	_				1,486,542
WELD LLC 137 1/2 MAIN ST. Oak Hill, WV	25901						Ma	arketing			1,107,977
2 Total number of independent co	ontractors (includi	ing b	ut r	not	limi	ted t	o t	hose listed at	ove) who		
received more than \$100,000 of c	compensation from	the o	orga	niza	ation	1▶		44			

		Statement of Reve			(A)	(B) Related or	(C) Unrelated	_ (D)
					(A) Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
y	1a	Federated campaigns	s 1 a	0				
틹	b	Membership dues .	;—					
Program Service Revenue and Other Similar Amounts		Fundraising events .						
[]		Related organizations					a harring	
뺼	e							
ភ្ញុ	-	All other contributions, gi		<u> </u>				
힐	•	and similar amounts not inc		47,042,014				
5	g	Noncash contributions include		1,061,174				
ᇎ	ย h	Total. Add lines 1a-1			101,825,476			
		Total 7 tod iii oo Ta T		Business Code	,			
	2a E	Philmont Scout Ranch a	nd High Advent	900099	30,453,923	30,322,385	131,538	
:		Order of the Arrow	na ingli navoliti	900099	1,165,629	1,165,629	0	
;		Scout Net		900099	2,022,725	2,022,725	Ö	
		ocal Council assessme	inte	900099	13,846,319	13,846,319	0	
!		Regional and Profession		900099	2,884,907	2,884,907	0	
		All other program ser		500000	10,921,645	10,921,645	0	
[Total. Add lines 2a-2			61,295,148	,	-1	
-	3	Investment income	(including divid		0.1/200/1.10			
	•	and other similar amo		>	14,999,300	o	12,241	14,987,0
	4	Income from investmen	· ·		151	0	0	1
	5				1,577,716	0	0	1,577,7
		noyanies	(i) Real	(ii) Personal	1,077/10			
	6a	Gross rents	36,40	0				
	_	Less: rental expenses		0 0				
	b	Rental income or (loss)						
	C.	Net rental income or (<u>,, </u>	36,400	o	o	36,4
	d 7a	Gross amount from sales of	(i) Securities	(ii) Other	30,400	0	0	30,1
	14	assets other than inventory		1 11				
	b	Less: cost or other basis	1,575,546,183	9,624,288				
	U	and sales expenses	4 500 005 10	0.550.724				
	_	*	1,566,085,13					
	C	Gain or (loss)	9,461,04		9,525,598	0	0	9,525,5
	d	Net gain or (loss) .			9,525,596	U	0	3,323,3
2	0	Gross income from fu	ndroloina					1
	oa	events (not including \$	inulaising					
;		-	U land on line 1a					
:		of contributions reported See Part IV, line 18 .	•	_				
!	_		•	1				
;	þ	Less: direct expenses		PL				
	C	Net income or (loss) f		events . >		No. Company		
ļ	9a	Gross income from ga	-					
	_	•			100			
ł	b	Less: direct expenses		<u> </u>				
	C	Net income or (loss) f		tivities				
	10a	Gross sales of in		1			31349 (4.5.5)	
		returns and allowance						
1	b	Less: cost of goods s		130,216,381				
ļ	С	Net income or (loss) f			28,529,028	0	-2,417,815	30,946,8
ļ		Miscellaneous R		Business Code				
		ligh Adventure Base - C		900099	326,603	0	0	326,6
		Other regional activities		900099	152,252	0	0	152,2
	C I	IESA - Other Revenues		900099	28,730	0	0	28,7
	d	All other revenue .			0	0	0	
	e	Total. Add lines 11a-		🚩	507,585		COLORS OF THE STATE OF	
	12	Total revenue. See in	nstructions.		218,296,402	61,163,610	-2,274,036	57,581,3

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check If Schedule O Contains a response to any question in this Part IX. □ Do not include amounts reported on lines 6b, 7b, 10 8b, 9b, and 10b of Part VIII. □ 1 Garts and other assistance to governments and the response of the second of th	·	ed to complete coldinas (D), (O), and (D).		in this Dort IV		
Section Sect	Do no	t include amounts reported on lines 6h. 7h		(B)	(C)	(D)
1 Girsts and other assistance to individuals in the United States. See Part IV, line 22 30,688,729 31,2011 30,688,729 31,2011 30,688,729 31,2011 30,688,729 31,2011 30,688,729 31,2011 30,788,829 31,274,842 3,270,769 731,847 30,788,832 3,274,842 3,270,769 731,847 30,788,832 3,274,842 3,270,769 731,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,774,790 32,371,847 30,474,974 30,474,	8b. 9b	o. and 10b of Part VIII.	Total expenses	Program service	Management and	
and comparizations in the United States. See Part IV, Ine 21 2 Grants and other assistance to individuals in the United States. See Part IV, Ine 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, Ine 22 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 5 Compensation or current officers, directors, trustees, and key employees 6 Compensation not included above, to disqualified persons (secribed in section 4958(f)(ii) and persons described in section 4958(f)(ii) and persons described in section 4958(f)(ii) and persons described in section 4958(f)(iii) and persons 4958(f)				өхрөнзөз	general expenses	- OA parison
2 Grants and other assistance to individuals in the United States. See Part IV, line 22	•		30 688 729	30 688 729		
## Bunited States. See Part IV, line 22 912,041 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 806,107 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees	9	<u> </u>	30,000,723	00,000,120		
3 Grants and other assistance to governments, organizations, and inclividuals cottoids the United States. See Part IV, lines 15 and 16	<i>5</i>		912 041	912.041		
organizations, and individuals outside the United States. See Part IV, lines 15 and 16 s. 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 5 Compensation not included above, to disqualified persons gas defined under section 4958(c)(3)(8) 6 Compensation not included above, to disqualified persons described in section 4958(c)(3)(8) 7 Other stateries and wages 8 Pension plan accruals and contributions (include section 4018) and 403(b) employer (include section 4018) and 4018	ą	· · · · · · · · · · · · · · · · · · ·	012,041			
United States. See Part IV, lines 15 and 16 . 4 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees . 5 Compensation of current officers directors, trustees, and key employees . 6 Compensation of current officers directors, trustees, and key employees . 7 Other salaries and wages . 8 Pension plan accruates and contributions (include section 401k) and 4030) employer contributions of the remark of the management . 9 Other employee benefits . 9 Other employee benefits . 10 Payroll taxes . 5,794,912 . 11 Fees for services (non-employees): 11 Fees for services (non-employees): 12 Accounting . 12 Accounting . 13 Legal . 14 Lobbying . 15 Injusted . 15 Professional fundaising services. See Part IV, line 17 . 1,092,269 . 15 Other . 15 Accounting . 16 Compensation of current fees . 1,744,912 . 1,745,762 . 1,745,762 . 1,745,762 . 1,745,762 . 1,745,762 . 1,745,762 . 1,745,762 . 1,746,762 . 1,74	Ŭ					
Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons, as defined under section 4986(c)(3)(8) Other salaries and wages Pension plan secruals and contributions (include section 401(k) and 403(b) employer contributions) Pension plan secruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits Space		•	506 107	506.107		
5 Compensation of current officers, directors, trustees, and key employees and key employees (2009) and persons (as defined under section 4858(f)(1)) and persons (as defined under section 4858(f)(1)) and persons (as defined under section 4858(f)(1)) and persons (ascerbed in section 4958(f)(5) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2	A	1	000,10.			
trusties, and key employees						
6 Compensation not included above, to disqualified persons (as defined under section 4958(q)(f)) and persons (as defined under section 4958(q)(f)) and persons (as defined under section 4958(q)(g)) 7 Chrer salaries and wages 5.2,871,670 39,774,790 12,331,265 705,815 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 9 Other employee benefits 5.366,184 4,054,281 971,453 340,450 Payrol taxes 5.7,94,9172 4,359,450 1,358,124 771,338 11 Feas for services (non-employees): a Management 5 (accounting 933,923 982,997 10,926 c Accounting 571,362 74,444 495,918 118,653 181,653 181,653 181,653 181,653 181,653 (accounting 571,362 74,444 495,918 (accounting 571,362 74,444 495,918 (accounting 571,362 74,444 181,653 181,653 (accounting 571,362 74,444 181,653 (accounting 571,462,862 3,991,889 3,095,238 375,935 (accounting 571,462,862 3,991,891,891 3,991,891 3,991,891 3,991,891 3,991,891 3,991,891 3,991,891 3,991,891 3,991,891 3,991,891 3,991,891 3,991,891 3,991,891 3,991,89	•		3.837.458	1.734.842	1,370,769	731,847
persons (as defined under section 4958(n)(1) and persons describled in section 4958(n)(3)(8) 7 Other salaries and wages 8 Pension plan accruals and contributions (include section 401(k) and 400(b) employer (include section 401(k) and 400(k) and 400(k) and 400(k) and 401(k) and	6	, , , , ,	0,00.11.00	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
persons described in section 4958(c)(3)(B) 7 Other salaries and wages	Ū					
7 Other salaries and wages 8 Pension plan accusals and contributions (include section 401(k) and 403(b) employer contributions) 9 Other employee benefits						
8 Pension plan accruals and contributions (include section 401(k) and 403(k) employer contributions) 9 Other employee benefits	7	· .	52 871 670	39.774.790	12.391.265	705,615
section 401(k) and 403(b) employer contributions) 9 Other employee benefits . 5,366,184 4,054,281 971,453 340,450 10 Payroll taxes . 5,794,912 4,359,450 1,358,124 77,338 11 Fees for services (non-employees): a Management . 983,823 982,997 10,926 c Accounting . 571,362 74,444 496,918 d Lobbying . 181,853 1161,853 . 181,853 .	_		02,01.1,010			
9 Other employee benefits 5,366,184 4,054,281 971,453 340,450 10 Payroll taxes 5,794,912 4,359,450 1,338,124 77,338	•		4.159.114	3.128.857	974,750	55,507
10	Q					340,450
11 Fees for services (non-employees): a Management b Legal 993,923 982,997 10,926 c Accounting 571,362 74,444 496,918 d Lobbying 181,853 181,853 e Professional fundraising services. See Part IV, line 17 1,082,267 1,082,267 1,276,762 1,276,762 g Other 7,462,862 3,991,689 3,995,238 375,935 2 Advertising and promotion 5,303,230 4,947,071 169,429 186,730 3 Office expenses 9,493,825 6,202,302 3,108,019 183,504 4 Information technology 5,223,537 5,215,447 0 8,090 5 Royalties 7,079,653 5,604,139 1,451,088 24,426 6 Occupancy 7,079,653 5,604,139 1,451,088 24,426 7 Travel 7 Travel 7 7 7 7 7 7 7 8 Payments of travel or entertainment expenses for any federal, state, or local public officials 9 Conferences, conventions, and meetings 15,065,722 13,945,421 968,265 143,036 10 Literest 2,900,000 2,900,000 0 10 Payments to affiliates 2,900,000 2,900,000 0 20 Depreciation, depletion, and amortization 4,955,478 3,301,796 1,647,181 6,501 10 List miscellaneous expenses in time 24e, lift line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 10 Chre Expenses, Including fundraising ex 1,745,95 7,039,380 1,517,812 811,697 10 List miscellaneous expenses on Schedule O.) 10 Chre Expenses, Including fundraising ex 1,745,95 7,039,380 1,517,812 811,697 10 List miscellaneous expenses on Schedule O.) 20 Chre Expenses, Including fundraising ex 1,745,95 7,039,380 1,517,812 811,697 10 List miscellaneous expenses on Schedule O.) 20 Chre Expenses, Including fundraising ex 1,276,762 1,276,762 1,276,762 1,276,762 1,276,762 1,276,762 1,276,762 1,276,762 1,276,762 1,276,762 1,276,762 1,276,762 1,276,762 1,276,774 1,276,775 1,276,775 1,276,775 1,276,775 1,276,775 1,277,775,775 1,276				t		77,338
b Legal			5,7,5,7,5	,,	·	
b Legal		, , , , , , , , , , , , , , , , , , , ,				
C Accounting d Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Cither City City City City City City City City	_		993,923	982,997		10,926
B1,853 B1,853 B1,853 B1,853 B1,853 B1,853 B2,853 B2,855		-			496,918	
Professional fundraising services. See Part IV, line 17 f Investment management fees		<u> </u>				
Investment management fees 1,276,762 1,276,762 3,991,689 3,095,238 375,935 375,935 340 34						1,082,267
2					1,276,762	
12 Advertising and promotion	_			3,991,689	3,095,238	375,935
13 Office expenses 9,493,825 6,202,302 3,108,019 183,504 1nformation technology 5,223,537 5,215,447 0 8,090 15 Royalties	_			4,947,071	169,429	186,730
14 Information technology		- I		6,202,302	3,108,019	183,504
15 Royalties			5,223,537	5,215,447	0	8,090
16	15					
17 Travel	16		7,079,653	5,604,139	1,451,088	24,426
for any federal, state, or local public officials 19	17	· · · · · ·	6,482,377	5,056,959	1,092,691	332,727
19 Conferences, conventions, and meetings . 15,056,722 13,945,421 968,265 143,036 20 Interest	18	Payments of travel or entertainment expenses	" '			
20 Interest		for any federal, state, or local public officials				
21 Payments to affiliates	19	Conferences, conventions, and meetings .	15,056,722	13,945,421	968,265	143,036
22 Depreciation, depletion, and amortization . 4,955,478 3,301,796 1,647,181 6,501 23 Insurance	20	Interest	2,900,000		2,900,000	0
23	21	Payments to affiliates				
Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) a Other Expenses, including fundraising ex 7,745,495 7,039,380 1,517,812 -811,697 b Taxes, Permit, and Licenses 129,044 91,336 33,568 4,140 c Insurance Claims 26,725,074 26,725,074 0 0 0 d Supply and Magazine Allocated -10,872,809 15,582 -10,766,943 -121,448 e All other expenses 25 Total functional expenses. Add lines 1 through 24e 239,504,208 211,035,727 25,132,587 3,335,894 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) if	22	Depreciation, depletion, and amortization .	4,955,478	3,301,796		6,501
above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) a Other Expenses, including fundraising ex 7,745,495 7,039,380 1,517,812 -811,697 b Taxes, Permit, and Licenses 129,044 91,336 33,568 4,140 c Insurance Claims 26,725,074 26,725,074 0 0 d Supply and Magazine Allocated -10,872,809 15,582 -10,766,943 -121,448 e All other expenses 25 Total functional expenses. Add lines 1 through 24e 239,504,208 211,035,727 25,132,587 3,335,894 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) if following SOP 98-2 (ASC 958-720) if	23	Insurance	43,577,338	42,682,993	894,345	0
line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) a Other Expenses, including fundraising ex 7,745,495 Taxes, Permit, and Licenses 129,044 91,336 33,568 4,140 c Insurance Claims 26,725,074 26,725,074 0 0 0 Supply and Magazine Allocated All other expenses Total functional expenses. Add lines 1 through 24e 239,504,208 211,035,727 25,132,587 3,335,894 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)	24			A Paris of the San		
(A) amount, list line 24e expenses on Schedule O.) a Other Expenses, including fundraising ex 7,745,495 7,039,380 1,517,812 -811,697 Taxes, Permit, and Licenses 129,044 91,336 33,568 4,140 c Insurance Claims 26,725,074 26,725,074 0 0 0 0 Supply and Magazine Allocated -10,872,809 15,582 -10,766,943 -121,448 e All other expenses Total functional expenses. Add lines 1 through 24e 239,504,208 211,035,727 25,132,587 3,335,894 Total functional expenses and campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) 1,517,812 -811,697 7,745,495 7,039,380 1,517,812 -811,697 7,039,380 1,517,812 -811,697 7,039,380 1,517,812 -811,697 7,039,380 1,517,812 -811,697 10,766,943 -10,766,943 -10,766,943 -121,448 239,504,208 211,035,727 25,132,587 3,335,894						
a Other Expenses, including fundraising ex 7,745,495 7,039,380 1,517,812 -811,697 b Taxes, Permit, and Licenses 129,044 91,336 33,568 4,140 c Insurance Claims 26,725,074 26,725,074 0 0 0 0 Supply and Magazine Allocated -10,872,809 15,582 -10,766,943 -121,448 e All other expenses Total functional expenses. Add lines 1 through 24e 239,504,208 211,035,727 25,132,587 3,335,894 Dint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)			1000000			
b Taxes, Permit, and Licenses 129,044 91,336 33,568 4,140 c Insurance Claims 26,725,074 26,725,074 0 0 0 d Supply and Magazine Allocated -10,872,809 15,582 -10,766,943 -121,448 e All other expenses 25 Total functional expenses. Add lines 1 through 24e 239,504,208 211,035,727 25,132,587 3,335,894 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ □ if following SOP 98-2 (ASC 958-720)		•				
c Insurance Claims 26,725,074 26,725,074 0 0 0 d Supply and Magazine Allocated -10,872,809 15,582 -10,766,943 -121,448 e All other expenses 25 Total functional expenses. Add lines 1 through 24e 239,504,208 211,035,727 25,132,587 3,335,894 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	а					
d Supply and Magazine Allocated -10,872,809 15,582 -10,766,943 -121,448 e All other expenses Total functional expenses. Add lines 1 through 24e 239,504,208 211,035,727 25,132,587 3,335,894 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	b					
e All other expenses 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	C					
Total functional expenses. Add lines 1 through 24e 239,504,208 211,035,727 25,132,587 3,335,894 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)			-10,872,809	15,582	-10,766,943	-121,448
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				044.005.77	25 450 507	2 225 004
organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ □ if following SOP 98-2 (ASC 958-720)			239,504,208	211,035,727	25,132,58/	3,330,894
from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	26	organization reported in column (B) joint costs				
following SOP 98-2 (ASC 958-720)		from a combined educational campaign and				
		fundraising solicitation. Check here ► ☐ if				
		rollowing don so-z (Add soo-12d)	<u> </u>			Form 990 (2011)

Pal	rt X	Balance Sheet	(A)		(B)
			Beginning of year		End of year
	1	Cash—non-interest-bearing	102,352,979	1	52,662,549
	2	Savings and temporary cash investments	28,174,004	2	20,832,010
	3	Pledges and grants receivable, net	75,831,069	3	82,573,392
	4	Accounts receivable, net	29,852,342	4	81,890,025
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II of Schedule L	1984 - 19	5	
S	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
Assets	7	Notes and loans receivable, net		7	
As	8	Inventories for sale or use	46,583,033	8	56,291,672
	9	Prepaid expenses and deferred charges	15,347,068	9	19,089,648
	10a	Land, buildings, and equipment: cost or			医格马曼曼多斯曼
		other basis. Complete Part VI of Schedule D 10a 188,990,946			
	b	Less: accumulated depreciation 10b 101,430,906	77,328,982		87,560,040
	11	Investments—publicly traded securities	655,362,288	11	282,692,764
	12	Investments—other securities. See Part IV, line 11		12	331,485,501
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	0		7,954,360
	16	Total assets. Add lines 1 through 15 (must equal line 34)	1,030,831,765		1,023,031,961
\sqcap	17	Accounts payable and accrued expenses	101,928,171	17	118,378,255
ĺ	18	Grants payable		18	
	19	Deferred revenue	36,032,270		32,196,862
	20	Tax-exempt bond liabilities	100,000,000		99,812,962
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons.			en sperit en perit de La Salaria Salaria en pr
<u> </u>		Complete Part II of Schedule L		22	
ן בֿי	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	78,796,658	25	95,076,04
			316,757,099	-	345,464,127
_	26	Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ ✓ and complete	310,737,033		0.0,10.1
S		lines 27 through 29, and lines 33 and 34.			
Ĕ	27	Unrestricted net assets	605,757,993	27	534,462,271
<u>a</u>	28	Temporarily restricted net assets	88,095,382	28	97,077,860
9	29	Permanently restricted net assets	20,221,291	29	46,027,703
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.			
o s	30	Capital stock or trust principal, or current funds	And Andrew Special and the Special Spe	30	The state of the s
jet	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Asi	32	Retained earnings, endowment, accumulated income, or other funds.		32	
et	33	Total net assets or fund balances	714,074,666	33	677,567,834
Z I		Total liabilities and net assets/fund balances	1,030,831,765		1,023,031,961

Form **990** (2011)

Form 990	(2011)			Pa	ige 12
Part	The state of the s				
	Check if Schedule O contains a response to any question in this Part XI	<u></u>	· ·		~
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2	18,29	6,402
2	Total expenses (must equal Part IX, column (A), line 25)	2	2	39,50	4,208
	Revenue less expenses. Subtract line 2 from line 1	3		21,20	7,806
	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)).	4	7	14,07	4,666
5	Other changes in net assets or fund balances (explain in Schedule O)	5		15,29	9,026
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	6	77.56	7,834
Part 2				77,00	7,004
Pai t	Check if Schedule O contains a response to any question in this Part XII				
	Officer if octionale of contains a response to any quotient in the Cartain Contains			Yes	No
	Accounting method used to prepare the Form 990: Cash Accrual Other fithe organization changed its method of accounting from a prior year or checked "Other," ex	plain in			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		1
b	Were the organization's financial statements audited by an independent accountant?		2b	~	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or of the audit, review, or compilation of its financial statements and selection of an independent accou	versight intant?	2c	~	
	If the organization changed either its oversight process or selection process during the tax year, ex Schedule O.	plain in			
	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the ye issued on a separate basis, consolidated basis, or both:	ar were			
	Separate basis Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set the Single Audit Act and OMB Circular A-133?	forth in	3a		,
	If "Yes," did the organization undergo the required audit or audits? If the organization did not under	erao the	- 54		<u> </u>
b	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a	udits	3b		
	roquiros acentos acento, oxpiani irriy in concesso o ane escale any entre sales and escale and esca		Forr	990	(2011)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047
2011
Open to Public

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

22-1576300 **BOY SCOUTS OF AMERICA** Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 L An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. d Type III-Other c Type III-Functionally integrated **b** Type II a 🗌 Type I e 🗌 By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and Yes No 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) 11g(iii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). (iv) is the organization (vil) Amount of (v) Did you notify (vi) is the (i) Name of supported (III) Type of organization organization in col. the organization in noggue in col. (i) listed in your (described on lines 1-9 organization col. (i) of your governing document? (i) organized in the above or IRC section support? US 7 (see instructions)) No Yes Yes Yes (A) (B) (C) (D) (E)

Total

Schedule A (Form 990 or 990-EZ) 2011

Part	Support Schedule for Organiza	ations Descr	ibed in Secti	ons 170(b)(1)	(A)(iv) and 1	70(b)(1)(A)(vi	
	(Complete only if you checked the	ne box on line	5, 7, or 8 of	Part I or if the	organization	n failed to qua	lify under
0 - 1	Part III. If the organization fails to	o quality unde	er the tests lis	tea below, pi	ease comple	te Part III.)	
	on A. Public Support	(-) 0007	(F) 0000	(-) 2000	(d) 2010	(e) 2011	(f) Total
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(a) 2010	(e) 2011	(i) iotai
1	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")	46 615 360	45,271,816	42,383,665	59,088,848	66,531,505	259,891,194
0		46,615,360	45,271,610	42,363,003	33,000,040	00,001,000	
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	46,615,360	45,271,816	42,383,665	59,088,848	66,531,505	259,891,194
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						259,891,194
	on B. Total Support					4 3 2024	
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	46,615,360	45,271,816	42,383,665	59,088,848	66,531,505	259,891,194
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	28,801,486	23,675,564	14,059,255	16,044,777	16,850,496	99,431,578
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	487,205	377,682	510,300	357,851	507,585	2,240,623
11	Total support. Add lines 7 through 10						361,563,395
12	Gross receipts from related activities, etc					12	1,124,595,418
13	First five years. If the Form 990 is for the						
	organization, check this box and stop he						▶ 🗌
	on C. Computation of Public Suppor			d (6)	•	44	74.00.9/
14	Public support percentage for 2011 (line					14 15	71.88 <u>%</u> 65.82 %
15 16a	Public support percentage from 2010 Sci 331/3% support test—2011. If the organic box and stop here. The organization qua	zation did not e lifies as a publ	check the box icly supported	organization	l line 14 is 331	3% or more, cl	neck this
þ	331/3% support test—2010. If the organ check this box and stop here. The organ	nization did no ization qualifie	t check a box s as a publicly	on line 13 or supported orga	16a, and line anization .	15 is 33 ¹ /3%	or more, . ► □
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization me Part IV how the organization meets the "forganization	ets the "facts-a facts-and-circu	and-circumsta imstances" tes 	nces" test, che it. The organiza	ck this box anation qualifies	nd stop here. E as a publicly st	ixplain in upported .
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organizate Explain in Part IV how the organization me supported organization	tion meets the neets the "facts	"facts-and-cl s-and-circumst	rcumstances" tances" test. Th	test, check the organization	is box and st end and stending and all its and all its and and all its and all its and all its and all its and and all its an	op here. publicly .
40	But has governed about 16 along the about all	و دامموام فمما د	hay an line 12	16a 16b 17a	or 17h obcol	k thic boy and	200

20

	le A (Form 990 or 990-EZ) 2011		 =				
Part	Support Schedule for Organiza	ations Descr	ibed in Sect	ion 509(a)(2)	:::_	ta avalifican	dar Dart II
	(Complete only if you checked ti	ne box on line	e 9 of Part I o	r if the organ	ization tailed	to qualily uni	uer Part II.
	If the organization fails to qualify	under the te	sts listed bei	ow, please co	ompiete Part	11.)	·····
	on A. Public Support		#1 0000	(-) 0000	(#) 0010	(e) 2011	(f) Total
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(i) Total
1	Gifts, grants, contributions, and membership fees						
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6 7a	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с 8	Add lines 7a and 7b						
Secti	on B. Total Support						
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.		1				
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	111111111111111111111111111111111111111					
C	Add lines 10a and 10b			<u> </u>			
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for torganization, check this box and stop he	ere		nd, third, fourt	h, or fifth tax y	ear as a secti	on 501(c)(3) ▶ □
Secti	on C. Computation of Public Suppo	rt Percentaç	je				
15	Public support percentage for 2011 (line	8, column (f) d	livided by line	13, column (f))		15	<u>%</u>
16	Public support percentage from 2010 Sc				<u> </u>	16	%
	on D. Computation of Investment In	come Perce	entage	aveling 40 eater	.mp (f)\	. 17	%
17	Investment income percentage for 2011	(line 10c, colui O Cabadala ^	mn (t) aivided i Port iii. liss 13	oy⊪ne iot,coll r	ailit (1))	18	
18 19a	Investment income percentage from 201 331/3% support tests—2011. If the organ	nization did no	t check the bo	ox on line 14, a	and line 15 is r	more than 331/	3%, and line
	17 is not more than 331/3%, check this box	and stop here	 The organizat 	tion qualifies as	a publicly supp	oorted organiza	ition . $ ightharpoonup$
'n	331/3% support tests-2010. If the organi	zation did not	check a box or	line 14 or line	19a, and line 1	6 is more than	331/3%, and

line 18 is not more than 331/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Schedule A (Fr	orm 990 or 990-EZ) 2011	Page 4
	Supplemental Information. Complete this part to provide the explanations required by Part II, line 10;	
Part IV	Supplemental information. Complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete this part to provide the explanations required by fair in the complete the complete this part to provide the complete the	
	Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See	
	instructions).	
General Ex	planation - Other miscellaneous income.	
General Ex	planation - Two unusual grants totaling \$31,164,321 were made in 2011.	
		-
		
		· -

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below.
► Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047 2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- · Section 527 organizations: Complete Part I-A only.

n 990, Part IV. line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

ii tiie o	rganization answered res	(0 FORM 990, Fart IV, line 4, 01 1 011	, 000		
• Sec	ction 501(c)(3) organizations t	that have filed Form 5768 (election und	er section 501(h)): C	complete Part II-A. Do not co	mpiete Part II-B.
• Se	ction 501(c)(3) organizations t	that have NOT filed Form 5768 (election	n under section 501((h)): Complete Part II-B. Do r	ot complete Part II-A.
If the o	rganization answered "Yes	" to Form 990, Part IV, line 5 (Proxy T	ax) or Form 990-E2	Z, Part V, line 35c (Proxy Ta	ax), then
	ction 501(c)(4), (5), or (6) orga	nizations: Complete Part III.		- Employer idos	ntification number
Name o	of organization			Employer ider	
BOY S	COUTS OF AMERICA				22-1576300
Part	-A Complete if the	e organization is exempt und	er section 501(c	c) or is a section 527 (organization.
1	Provide a description of t	he organization's direct and indire	ct political campai	ign activities in Part IV.	
2					
3	Volunteer hours				
Part	-B Complete if the	e organization is exempt und	er section 501(d)(3).	···
1	Enter the amount of any	excise tax incurred by the organiza	tion under section	1 4955 ▶ \$)
2	Enter the amount of any	excise tax incurred by organization	ı managers under	section 4955 🕨 🤻	
3	If the organization incurre	ed a section 4955 tax, did it file For	m 4720 for this ye	ear?	🔛 Yes 🔛 No
4a	Was a correction made?				LYes LNo
b	If "Yes," describe in Part	IV.			
Part	C Complete if the	e organization is exempt und	er section 501(d	c), except section 501	(c)(3).
1	Enter the amount direct	ly expended by the filing organiz	ation for section	527 exempt function	
	activities			🕨 \$	
2	Enter the amount of the	filing organization's funds contrib	uted to other org	anizations for section	
	527 exempt function acti	vities			
3	Total exempt function e	expenditures. Add lines 1 and 2.	Enter here and	on Form 1120-POL,	
	line 17b			🕨 \$	
4	Did the filing organization	n file Form 1120-POL for this year	?		🔛 Yes 🔛 No
5	Enter the names, address	ses and employer identification nur	mber (EIN) of all se	ection 527 political organi	zations to which the filing
_	organization made payme	ents. For each organization listed, (enter the amou n t !	paid from the filing organ	ization's funds. Also enter
	the amount of political co	ontributions received that were pro-	mptly and directly	delivered to a separate p	political organization, such
	as a separate segregated	fund or a political action committee	e (PAC). If additio	nal space is needed, prov	ide information in Part IV.
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	(a) Namo	(=) / (33,555	\-, -	filing organization's	contributions received and
				funds. If none, enter -0	promptly and directly delivered to a separate
					political organization. If
					none, enter -0
(1)					
117					
(2)					
(2)					
(3)					
				ļ	
(4)					
17					
(5)					
···	,, <u>,,</u> ,,				
(6)					
		l	1	1	1

Yes No

PUBLIC DISCLOSURE

Sch	edu	ie C (Form 990 or 990-EZ) 2011			Page 2
Pa	art	II-A Complete if the organization section 501(h)).	is exempt under section 501(c)(3) and filed	i Form 5768 (elec	ction under
A		name, address, EIN, expens	ongs to an affiliated group (and list in Part IV esses, and share of excess lobbying expenditur	es).	up member's
В	Cl	neck 🕨 🗌 if the filing organization che	cked box A and "limited control" provisions a	pply.	
		Limits on Lobby	ring Expenditures ans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
	1a	Total lobbying expenditures to influence p	oublic opinion (grass roots lobbying)	0	
	b		a legislative body (direct lobbying)	386,847	
	C	Total lobbying expenditures (add lines 1a	386,847		
	d	Other exempt purpose expenditures	364,980,090		
	е	Total exempt purpose expenditures (add	lines 1c and 1d)	365,366,937	
	f	Lobbying nontaxable amount. Enter the columns.	he amount from the following table in both	1,000,000	
	Γ	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
		Not over \$500,000	20% of the amount on line 1e.		
		Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
		Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Γ	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Γ	Over \$17,000,000	\$1,000,000.		
	g	Grassroots nontaxable amount (enter 259	% of line 1f)	250,000	
	h	Subtract line 1g from line 1a. If zero or les	ss, enter -0	0	
	i	Subtract line 1f from line 1c. If zero or less		0	
	j	If there is an amount other than zero of	on either line 1h or line 1i, did the organization	file Form 4720	□Ves □Ne

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbyi	ng Expenditures D	uring 4-Year Ave	raging Period		
	Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b	Lobbying ceiling amount (150% of line 2a, column (e))				Charles of the Control of the Contro	6,000,000
С	Total lobbying expenditures	205,364	222,947	269,003	386,847	1,084,161
d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
е	Grassroots ceiling amount (150% of line 2d, column (e))	percent and the second of the				1,500,000
f	Grassroots lobbying expenditures	o	О	0	o	C

Schedule C (Form 990 or 990-EZ) 2011

Schedule C (Form 990 or 990-EZ) 2011

(election	under section 501(h)).			5768		
	se to lines 1a through 1i below, provide in Part IV a detailed description		a)		(b) nount	
of the lobbying activity		Yes	No	AI	nount	
During the year, of legislation, include referendum, through the control of	lid the filing organization attempt to influence foreign, national, state or local ing any attempt to influence public opinion on a legislative matter or gh the use of:					
a Volunteers?		A CONTRACTOR AND A CONT				
c Media advertisem	ents?					drightroomer
	ers, legislators, or the public?					
e Publications, or p	ganizations for lobbying purposes?					
f Grants to other or	n legislators, their staffs, government officials, or a legislative body?					
g Direct contact wit	ntions, seminars, conventions, speeches, lectures, or any similar means?		1			
i Other activities?						
j Total. Add lines 1	through 1i					
2a Did the activities	n line 1 cause the organization to be not described in section 501(c)(3)?					
b If "Yes," enter the	amount of any tax incurred under section 4912		2,500			
c If "Yes," enter the	amount of any tax incurred by organization managers under section 4912		<i>(1)</i>	-		
d If the filing organi	ration incurred a section 4912 tax, did it file Form 4720 for this year?	(E)		ation		
Part III-A Complet 501(c)(6)	e if the organization is exempt under section 501(c)(4), section 501(c)	(O),	OI 56	CHOIT	1 20	
**					Yes	N
1 Were substantial	all (90% or more) dues received nondeductible by members?			1		<u> </u>
2 Did the organizati	on make only in-house lobbying expenditures of \$2,000 or less?			2		
3 Did the organizati	on agree to carry over lobbying and political expenditures from the prior year? .			3	<u> </u>	<u> </u>
501(c)(6) answere		R (b)	Part	III-A,	line 3	3, is
2 Section 162(e) r political expens	ts and similar amounts from members	of				
a Current year		•	2a	 		
	styear		2b 2c			
c Total		•	3			
3 Aggregate amour	t reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	the	3			
excess does the	ent and the amount on line 2c exceeds the amount on line 3, what portion of organization agree to carryover to the reasonable estimate of nondeductible lobbly inditure next year?	ying	4			
and political expe	of lobbying and political expenditures (see instructions)		5	-		
5 Taxable amount expenses				<u> </u>		
	costal Information					line
Part IV Supplem Complete this part to pro	nental Information wide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; rt for any additional information.	Part	II-A; a	nd Par	l II-B,	
Part IV Supplem Complete this part to pro	vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5;	Part	II-A; a	nd Par	: II-B,	
Part IV Supplem Complete this part to pro	vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5;	Part	II-A; a	nd Par	: II-B,	
Part IV Supplem Complete this part to pro	vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5;	Part	II-A; a	nd Par	: II-B,	
Part IV Supplem Complete this part to pro	vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5;	Part	II-A; a	nd Par	: II-B,	
Part IV Supplem	vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5;	Part	II-A; a	nd Par	: II-B,	

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

Open to Public Inspection

Employer identification number Name of the organization 22-1576300 **BOY SCOUTS OF AMERICA** Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (b) Funds and other accounts Total number at end of year 1 2 Aggregate contributions to (during year) . Aggregate grants from (during year) . . 3 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements . . . 2a 2b **b** Total acreage restricted by conservation easements 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year ▶ Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Assets included in Form 990, Part X

Schedul	e D (Form 990) 2011					Page 2
	III Organizations Maintaining	Collections of A	rt, Historical T	reasures, or O	ther Similar Ass	ets (continued)
3	Using the organization's acquisition, a	accession, and oth	er records, chec	k any of the follo	wing that are a sig	gnificant use of its
-	collection items (check all that apply):					
а	Public exhibition		d 🗌 Loan	or exchange prog	rams	
b	Scholarly research		e 🗌 Other			
С	✓ Preservation for future generations	i				
4	Provide a description of the organizat	ion's collections ar	nd explain how th	ney further the or	ganization's exem	pt purpose in Par
	XIV.					
5	During the year, did the organization	solicit or receive d	onations of art,	historical treasure	s, or other similar	r
	assets to be sold to raise funds rather	than to be maintain	ned as part of the	e organization's c	ollection?	☐ Yes ☑ No
Part	IV Escrow and Custodial Arra	ingements. Com	plete if the org	anization answe	ered "Yes" to Fo	rm 990, Part IV,
	line 9, or reported an amoun	t on Form 990, Pa	art X, line 21.			
1a	Is the organization an agent, trustee,	custodian or othe	r intermediary fo	or contributions o	r other assets no	
	included on Form 990, Part X?					☐ Yes ☐ No
b	If "Yes," explain the arrangement in Pa	art XIV and complet	te the following to	able:		nount
						.IOUTIL
С	Beginning balance					
d	Additions during the year					
е	Distributions during the year			10		
f	Ending balance			<u>[1</u>		☐ Yes ☐ No
2a	Did the organization include an amoun		τ X, IIne 217 .			□ 1es □ 110
	If "Yes," explain the arrangement in Pa Endowment Funds. Complete	art XIV.	tion answered	"Ves" to Form 9	90 Part IV line	10
Par	Endowment Funds. Comple	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
10	Beginning of year balance	285,870,684	264,362,398	221,017,998	327,778,803	
1a b	Contributions	645,067	518,129			
C	Net investment earnings, gains, and	043,007	310,123		3,,	
•	losses	-5,483,574	21,947,430	44,270,613	-95,963,281	
d	Grants or scholarships	702,937	392,973	501,405		
e	Other expenditures for facilities and	702,001				
_	programs	211,359	81,703	582,080	13,390,702	2
f	Administrative expenses	326,648	193,355	720,040	178,625	i
g	End of year balance	279,791,233	286,159,926	264,235,093	221,017,998	,
2	Provide the estimated percentage of t	he current year end	l balance (line 1g	, column (a)) heid	as:	
а	Board designated or quasi-endowmer					
b	Permanent endowment 16.					
С	Temporarily restricted endowment ▶					
	The percentages in lines 2a, 2b, and 2	c should equal 100?	1%.			
3a	Are there endowment funds not in the	e possession of the	organization that	at are held and a	dministered for the	
	organization by:					Yes No
	(i) unrelated organizations					3a(i) V
	(ii) related organizations					3a(ii) 🗸
b	If "Yes" to 3a(ii), are the related organi	zations listed as re	quired on Sched	ule H?		3b
4	Describe in Part XIV the intended uses					
Part	Land, Buildings, and Equip		er basis (b) Cost of		Accumulated	(d) Book value
	Description of property	I DELL'OSTOTOTO	o pasis (u) cost t	,	, (000()) QUALOG	,_,, , , , , , , , , , ,

(investment) (other) depreciation 11,360,096 0 11,360,096 1a Land 0 86,457,865 38,905,494 47,552,371 **b** Buildings 118,766 186,816 c Leasehold improvements 0 305,582 51,809,888 13,641,038 0 65,450,926 d Equipment 14,819,719 0 25,416,477 10,596,758 e Other . . Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . .▶ 87,560,040

Schedule D (Form 990) 2011			<u>`</u>
Part VII Investments - Other Securities.	See Form 990, Part X, I	ine 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va Cost or end-of-year	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other BSA Commingled Endowment Fund LP	331,485,501	End-of-Year Market Value	
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			····
(G) (H)			
(i)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	331,485,501		
Part VIII Investments—Program Related			
(a) Description of investment type	(b) Book value	(c) Method of v Cost or end-of-year	
(1)			
(2)			
(3)			
(4)			
(5)			
_(6)			· · · · · · · · · · · · · · · · · · ·
(7)			
(8)			
(9)	·····		
(10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		and the desired property of the second property of	
Part IX Other Assets. See Form 990, Part	rt X. line 15.		
	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10) Total. (Column (b) must equal Form 990, Part X, co	J /R) line 15)		
Part X Other Liabilities. See Form 990,			
1. (a) Description of liability	(b) Book value		
(1) Federal income taxes	0	The second secon	The second second second
(2) Gift Annuity Liability	7,954,360		
(3) Insurance Reserves	87,121,688		
(4)		The same party of the same of the same	All the Park Control
(5)			STREET, THE REST
(6)			
(7)			
(8)			
(9)		12 Commence of the Commence of	
(10)		The state of the s	
(11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	95,076,048	DECEMBER 1997 TO BEAUTY OF THE PROPERTY OF THE	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Schedu	e D (Form 990) 2011				Page 4
Pari	XI Reconciliation of Change in Net Assets from Form 990 to A	\udite	d Financial Stater	nents	<u> </u>
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1	218,296,402
2	Total expenses (Form 990, Part IX, column (A), line 25)			2	239,504,208
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3	-21,207,806
4	Net unrealized gains (losses) on investments			4	-15,299,026
5	Donated services and use of facilities			5	0
6	Investment expenses			6	0
7	Prior period adjustments			7	0
8	Other (Describe in Part XIV.)			8	34,346,832
9	Total adjustments (net). Add lines 4 through 8			9	19,047,806
10	Excess or (deficit) for the year per audited financial statements. Combine	elines	3 and 9	10	-2,160,000
Part					
1	Total revenue, gains, and other support per audited financial statements			1	201,530,000
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	í	1		
а	Net unrealized gains on investments	2a	-15,299,0	-	
b	Donated services and use of facilities			0	
C	Recoveries of prior year grants			0	
d	Other (Describe in Part XIV.)			0	4
е	Add lines 2a through 2d			_	
3	Subtract line 2e from line 1	i .		3	216,829,026
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	40			
a	Investment expenses not included on Form 990, Part VIII, line 7b	-	1,467,3	0	X
b	Other (Describe in Part XIV.)				1,467,376
С 5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line				
Part		nents	With Expenses	per F	
1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		, ,		
a	Donated services and use of facilities	2a		0	
b	Prior year adjustments			o	
c	Other losses			0	
d	Other (Describe in Part XIV.)			0	
е	Add lines 2a through 2d			. 20	<u>0</u>
3	Subtract line 2e from line 1			. 3	203,690,000
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		0	
b	Other (Describe in Part XIV.)	4b	35,814,2	08	
C				. 4	
_ 5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, lin	ne 18.)		5	239,504,208
Part					
Comp	lete this part to provide the descriptions required for Part II, lines 3, 5, and	d 9; Pa	rt III, lines 1a and 4	; Part	IV, lines 1b and 2b;
	, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XII	I, lines	2d and 4b. Also co	mpiet	e this part to provide
-	dditional information.		1 87		-9
Sched	ule D, Part III, Line 1 - The National Council has paintings and artifacts in vari	ous mu	iseums and Nationa	Coun	cii-owned buildings.
The la	rgest collection resides at the National Scouting Museum in Irving, Texas, wh	licti noi	uses collectibles applications	n aisec	these collections has
	0,000. The last appraisal was conducted in March 2012. Costs associated with			iice oi	these conections nas
been	expensed. During 2011, no major additions or disposals of collection items oc	.cuii cu	•		
Scher	ule D, Part III, Line 4 - Extensive collection of Scouting memorabilia and Rock	well pa	eintings reflecting Bo	ov Sco	uts in daily life are on
dienia	y for the enjoyment of members, volunteers, and visitors. Encourages boys to	o explo	re the many facets of	f Scol	ıting.
4,3010	7 to the state of monday received and received and state of the state				
Sched	ule D, Part V, Line 4 - Donor specified endowment funds serve to further Scot	uting.			
	•				

Schedule D (Form 990) 2011

Part XIV - Supplemental Information (Continued)

Ture Air Oupplomental information (Continuou)
Schedule D, Part X, Line 2 - The National Council recognizes interest and penalties related to underpayment of income taxes as income tax expense. As of December 31, 2011, the National Council had not recorded any amounts related to unrecognized income tax benefits or
accrued interest and penalties. The National Council does not anticipate any significant changes to unrecognized income tax benefits over the next year.
Schedule D, Part XI, Line 8 - A consolidated audit of the Boy Scouts of America and related organizations financial statements was done for the year ending December 31, 2011. Per the audit revenues include Learning for Life, National Boy Scouts of America Foundation,
Arrow WV, Inc. and regional trust revenues and reclassification of expenses netted to income are eliminated for reporting purposes.
Schedule D, Part XII, Line 4b - A consolidated audit of the Boy Scouts of America and related organizations financial statements was done
for the year ending December 31, 2011. Per the audit revenues include Learning for Life, National Boy Scouts of America Foundation, Arrow WV, Inc. and regional trust revenues and reclassification of expenses netted to income are eliminated for reporting purposes.
Schedule D, Part XIII, Line 4b - A consolidated audit of the Boy Scouts of America and related organizations financial statements was done for the year ending December 31, 2011. Per the audit revenues include Learning for Life, National Boy Scouts of America Foundation,
Arrow WV, Inc. and regional trust revenues and reclassification of expenses netted to income are eliminated for reporting purposes.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

22-1576300 **BOY SCOUTS OF AMERICA** General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the ✓ Yes
☐ No For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) 3 (d) Activities conducted in (f) Total (c) Number of (e) If activity listed in (d) is (b) Number of (a) Region region (by type) (e.g., fundraising, program services, investments, a program service, describe specific type of service(s) in region expenditures for and investments offices in the region employees, agents, and in region independent grants to recipients located in the region) in region Grantmaking Support International S 38,529 0 (1) Central America and the Ca 0 Support International S 176,000 0 Grantmaking (2) Europe (including Iceland 0 Support International S 74,891 0 Grantmaking (3) East Asia and the Pacific 0 7,637 Support International S (4) Middle East and North Afri 0 0 Grantmaking Support International S 115,000 (5) South America 0 0 Grantmaking Support International S 34,000 (6) Russia and the newly indep 0 0 Grantmaking 38,056 0 0 Speaking at Seminars or Site visits to review h (7) Central America and the Ca Reviewing vendor facili 246,201 0 **Program Services** (8) East Asia and the Pacific 0 2011 World Scout Jambor 238,513 O Speaking at Seminars or 0 (9) Europe (including Iceland 9,264 (10) Middle East and North Afri 0 0 **Program Services** Messengers of Peace Pro Meetings with Canadian 4,744 (11) North America (including C 0 0 **Program Services** 13,195 **Eurasia Region Top Hand** 0 0 **Program Services** (12) Russia and the newly indep World Scout Conference. 56,932 (13) South America 0 0 **Program Services** 50 (14) South Asia 0 0 **Program Services** Reviewing vendor facili 0 Investments 365,000 (15) Central America and the Ca Ω 0 Investments 2,659,000 (16) Europe (including Iceland 0 278,394 Program Services Support International S (17) North America (including C 2 31 3a Sub-total Total from continuation sheets to Part I . . .

2

31

c Totals (add lines 3a and 3b)

4.355,406

Schedule F (F	Schedule F (Form 990) 2011
Part II	Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990,
	Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000
	Part II can be dunicated if additional space is needed.

(i) Method of valuation (book, EMV, appraisal, other)																
(h) Description of non-cash assistance														The manager was a way or a part of the par		
(g) Amount of non-cash assistance	0	0	0	0	0	0	0	0	0	0	0	0				
(f) Manner of cash disbursement	10,000 Wire transfer	16,900 Wire transfer	10,500 Wire transfer	37,000 Wire transfer	18,034 Wire transfer	145,520 Wire transfers	24,870 Wire transfers	Check	17,500 Wire transfer	16,500 Wire transfer.	85,000 Wire transfer	30,000 Wire transfer				
(a) Amount of cash grant	10,000	16,900	10,500	37,000	18,034	145,520	24,870	7,637 Check	17,500	16,500	85,000	30,000				
(d) Purpose of grant	Support Internatio	Support Internatio	Support Internatio	Support Internatio	Support Internatio		Support Internatio			**************************************						
ration section and EIN (c) Region (d) P (fi applicable)	Central America a	Central America a	Central America a	East Asia and the	East Asia and the	Europe (including	Europe (including	Middle East and N	Russia and the ne	Russia and the ne						
(b) IRS code section and EIN (if applicable)																
(a) Name of organization																
-	ε	8	ල	(4)	(2)	(9)	Ε	(8)	(6)	(10 (10	Ε	(12)	113	1 2	(15)	(en)

19 13 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter Enter total number of other organizations or entities N ო

Schedule F (Form 990) 2011

Page 3

Schedule F (Form 990) 2011

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III

(a) Type of grant or assistance	of grant or assistance (b) Region (c)	(c) Number of	(d) Amount of	(e) Manner of cash	(f) Amount of non-cash	(g) Description	(h) Method of
		Lecipients	Casilgian	disbursement	assistance	of non-cash assistance	appraisal,
(1) Transportation support for	Europe (including Ice	35	24,600	24,600 Travel expense p	0		
(2) Transportation support for	Central America and t	10	4,850	4,850 Travel expense p	0	17.1	
(3) Transportation support for	East Asia and the Pac	19	14,250	14,250 Travel expense p	0		
(4) Transportation support for	Middle East and North	12	8,800	8,800 Travel expense p	0		
(5) Transportation support for	South America	8	4,000	4,000 Travel expense p	0		7, 444
(6) Transportation support for	Russia and the newly	2	1,300	1,300 Travel expense p	0		
(7) Transportation support for	Sub-Saharan Africa	က	2,250	2,250 Travel expense p	0		
(8)							
(6)							
(10)							
(11)							
(12)			The state of the s				
(13)							
(14)							
(15)							
(16)							
(17)		1					
(18)							
						Scl	Schedule F (Form 990) 2011

Schedu	ele F (Form 990) 2011	_	Page 4
Part	<u> </u>		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	✓ Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	✓ Yes	□ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	✓ Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	☐ Yes	☑ No

Schedule F (Form 990) 2011

Schedule F (Form 990) 2011

Part V	Supplemental Information Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).
Schedule F, Part I, Line 2 - Progress reports are received from organizations and occassional site visits.	
D32222222	
	

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding **Fundraising or Gaming Activities**

Complete If the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047 !(()**11**

Open to Public Inspection

Department of the Treasury Internal Revenue Service ➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions. Employer identification number Name of the organization 22-1576300 **BOY SCOUTS OF AMERICA** Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. 1 e Solicitation of non-government grants Mail solicitations а ☐ Solicitation of government grants Internet and email solicitations Special fundraising events Phone solicitations d In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ✓ Yes □ No. If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (vi) Amount paid to (iii) Did fundraiser have (i) Name and address of individual custody or control of contributions? (iv) Gross receipts from activity (or retained by) fundraiser listed in (or retained by) organization (ii) Activity or entity (fundraiser) col. (I) Yes No 1 See Schedule G, Part IV, Statement 2 3 4 5 6 7 8 9 10 0 1,080,120 -1,080,120 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. AK, AL, AR, AZ, CA, CO, CT, FL, GA, IN, KS, KY, LA, MA, MD, ME, MI, MN, MO, MS, NC, ND, NH, NJ, NM, NY, OH, OK, OR, PA, PR, RI, SC, TN, -TX;-UT;-VA;-WA;-WI;-WV

		(Form 990 or 990-EZ) 2011 Fundraising Events. Com	ploto if the organizat	ion answered "Yes" to	Form 990. Part IV. line	e 18, or reported more
Pa	rt II	than \$15,000 of fundraising gross receipts greater that	ig event contributions	and gross income on	Form 990-EZ, lines 1	and 6b. List events with
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
anne		Cuara receipto				
Direct Expenses Revenue Direct Expenses	2	Gross receipts Less: Charitable				
	3	contributions Gross income (line 1 minus				
		line 2)				
	4	Cash prizes				
	5	Noncash prizes				
Revenue Direct Expenses	6	Rent/facility costs				
t Exp	7	Food and beverages				
Direc	8	Entertainment				
	9	Other direct expenses .				
	10 11	Direct expense summary. Ad Net income summary. Comb	ine line 3. column (d). :	and line 10		()
Pa	rt III	Gaming. Complete if the than \$15,000 on Form 9	e organization answe 90-EZ. line 6a.	ered "Yes" to Form 98	10, Part IV, line 19, or	reported more
enne		man viologo on i oni	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Be	1	Gross revenue				
Direct Expenses Bevenue Bevenue	2	Cash prizes				
	3	Noncash prizes				
	4	Rent/facility costs				
_	5	Other direct expenses .	0.0	Ves %	Vec %	<u> </u>
	6	Volunteer labor	☐ Yes% ☐ No	S Yes% No	Yes %	
	7	Direct expense summary. Ac	dd lines 2 through 5 in	column (d)		(
	8	Net gaming income summar	y. Combine line 1, colu	umn d, and line 7	.	
	a Is	nter the state(s) in which the or the organization licensed to o "No," explain:	perate gaming activitie	aming activities:		🗌 Yes 🗌 No
10		/ere any of the organization's ç "Yes," explain:		ed, suspended or termin		

Page 2

Schedule G (Form 990 or 990-EZ) 2011

Schedu	lle G (Form 990 or 990-EZ) 2011 Page 3
11 12	Does the organization operate gaming activities with nonmembers?
13	Indicate the percentage of gaming activity operated in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ►
	Address ►
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$
C	If "Yes," enter name and address of the third party:
	Name▶
	Address >
16	Gaming manager information:
	Name
	Gaming manager compensation ▶ \$
	Description of services provided ▶
	☐ Director/officer ☐ Employee ☐ Independent contractor
17 a	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?
	spent in the organization's own exempt activities during the tax year > \$
Part	Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Schedule G, Part IV, Statement 1

Form: Schedule G

Page: 1

Line Number: Part I Line 2b

BOY SCOUTS OF AMERICA 22-1576300

Fundraiser Activity Information

Name and Address	Activity	C1	Gross Receipts	C2	C3
Paula B Cain 5356 Willis Avenue Dallas, TX 75206	Study of Direct Response Marketing Strategies	No	0	6,500	-6,500
Hartsook Companies Inc 1100 Walnut Street Suite 2935 Kansas City, MO 64106	Train local councils with fundraising programs.	No	0	213,297	-213,297
Garrigan Lyman Group 1524 Fifth Avenue 4th Floor Seattle, WA 98101	Digital fundraising campaign for Arrow WV, Inc. affiliate. Outcharged to Arrow WV, Inc.	No	0	532,157	-532,157
v-forward 18608 Durbin Road Noblesville, IN 46060	Fundraising expenses for Arrow WV, Inc. Outcharged to Arrow WV, Inc.	No	0	328,166	-328,166
Total:			0	1,080,120	-1,080,120

C1 = Fundraiser control of funds?

C2 = Amount paid to (or retained by) fundraiser

C3 = Amount paid to (or retained by) organization

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

201

OMB No. 1545-0047

% □ Employer identification number **Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed ⊠ Yes 22-1576300 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. the selection criteria used to award the grants or assistance? Part I General Information on Grants and Assistance **BOY SCOUTS OF AMERICA** Part II

	Fan II can de dublicated II additional space is lleeded		SCORCE IS INCOLUCE					
1 (a)	1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Se	(1) Sch 1, Stmt 1							
8								
(6)								
4								
<u>@</u>								
9								
E								
8								
6								
(10)								
(11)								
(12)								
ผต	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table	501(c)(3) and gordanizations lister	vernment organizati d in the line 1 table	tions listed in the l	line 1 table			. * 252 . * 0

Schedule I (Form 990) (2011)

Cat. No. 50055P

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2011)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 Brinton Endowment Scholarship	8	14,660	0		
2 Cooke Eagle Scholarship	61	183,000	0		
3 CSE Scholarship	31	46,500	0		
4 Curtis Scholarship	4	6,568	0		entrode de Peres.
5 George Meany Awards	4	1,180	0		e e e e e e e e e e e e e e e e e e e
6 Golding Summer Camp Scholarships	44	12,725	0		
7 (Continued on Schedule I, Part IV, Statement Post IV Sundamental Information Complete this part to provide the information required in Part I, line 2, and any other additional information.	athis nart to pro	wide the information	n required in Part	line 2, and any other ad	ditional information.
-	m organizations. Sit	e visits are made as ne	cessary.		The state of the s

Schedule I (Form 990) (2011)

Schedule I, Part IV, Statement 1

Form: Schedule I

Page: 1 Line Number: Part II **BOY SCOUTS OF AMERICA**

22-1576300

Description of Grants and Other Assistance to Governments and Organizations in the United States

Amount of cash grant Amount of non-cash assistance 5,250 Name and address Buffalo Trace Council 3501 E Lloyd Expressway Evansville, IN 47715 35-0867971 EIN IRC code section 501(c)(3) Method of valuation Description of noncash assistance Purpose of grant 0 5,302 Name and address Blue Water Council 277 924 7th Street Port Huron, MI 48060 EIN 38-1363561 IRC code section 501(c)(3) Method of valuation Description of noncash assistance Purpose of grant 5,320 Name and address Chief Seattle Council 3120 Rainier Avenue South Seattle, WA 98144 EIN 91-0569878 IRC code section 501(c)(3) Method of valuation Description of noncash assistance Purpose of grant 0 5,410 Name and address Rocky Mountain Council 411 South Pueblo Boulevard Pueblo, CO 81005 84-0405244 EIN 501(c)(3) IRC code section Method of valuation Description of noncash assistance Purpose of grant 5,450 Name and address Georgia-Carolina Council 93 1450 Greene St Suite 150 Augusta, GA 30901 58-0566185 ΕiΝ IRC code section 501(c)(3) Method of valuation Description of noncash assistance Purpose of grant 0 5,670 Name and address Bucktail Council 209 First Street DuBois, PA 15801

IRC code section

Method of valuation

EIN

25-0965256

501(c)(3)

Schedule I, Part IV, S Description of non- cash assistance	otatement 1	501 3000	ITS OF AMERICA
Purpose of grant			
Name and address EIN IRC code section Method of valuation Description of non-	Knox Trail Council 244 490 Union Ave Framingham, MA 01702 04-3308728 501(c)(3)	5,670	0
cash assistance			
Purpose of grant			
EIN IRC code section Method of valuation	Northern New Jersey Council 25 Ramapo Valley Road Oakland, NJ 07436 22-3626147 501(c)(3)	5,750	0
Description of non- cash assistance			
Purpose of grant			
Name and address	Quivira Council 1555 E 2nd St Wichita, KS 67214	5,950	0
EIN	23-7147508		
IRC code section Method of valuation Description of non- cash assistance	501(c)(3)		
Purpose of grant			
Name and address EIN IRC code section	Theodore Roosevelt Council 544 Broadway Massapequa, NY 11758 11-1631798 501(c)(3)	6,000	0
Method of valuation	• • • • • • • • • • • • • • • • • • • •		
Description of non-			
cash assistance Purpose of grant			
Name and address	Greater Yosemite Council 4031 Technology Drive Modesto, CA 95356	6,100	0
EIN IRC code section Method of valuation Description of non- cash assistance	94-1186155 501(c)(3)		
Purpose of grant		the state of the s	
Name and address	Cherokee Area Council 6031 Lee Highway Chattanooga, TN 37421	6,130	0
EIN	62-0475671		
IRC code section Method of valuation Description of non-	501(c)(3)		
cash assistance			
Purpose of grant			- m' *i

Schedule I, Part IV, S	itatement 1		BOY SCOUTS OF AMERIC	;A
Name and address	North Florida Council 87 521 S Edgewood Ave	6	5,820	0
EIN	Jacksonville, FL 32205 59-0637816			
	501(c)(3)			
Method of valuation				
Description of non-				
cash assistance Purpose of grant				_
Name and address	Chattahoochee Council		6,990	0
Name and address	1237 1st Avenue			
	Columbus, GA 31901			
EIN	58-0601576			
iRC code section	501(c)(3)			
Method of valuation Description of non-				
cash assistance				
Purpose of grant				
Name and address	Long Beach Area Council	•	7,000	0
	401 E 37th Street			
	Long Beach, CA 90807			
EIN IRC code section	95-1643981 501(c)(3)			
Method of valuation	001(0)(0)			
Description of non-				
cash assistance				
Purpose of grant			7.500	0
Name and address	Northeast Illinois Council		7,500	v
	2745 Skokie Valley Rd Highland Park, IL 60035			
EIN	36-2663224			
IRC code section	501(c)(3)			
Method of valuation				
Description of non- cash assistance				
Purpose of grant				
Name and address	Yankee Clipper Council		7,548	0
Maille alla address	36 Amesbury Road			
	Haverhill, MA 01830			
EIN	04-2104393			
IRC code section	501(c)(3)			
Method of valuation Description of non-				
cash assistance				
Purpose of grant				_
Name and address	Indian Nations Council 488		7,750	0
	4295 S Garnett Road			
EIN	Tulsa, OK 74146 73-0579230			
EIN IRC code section	73-0579230 501(c)(3)			
Method of valuation				
Description of non-				
cash assistance				
Purpose of grant	0.1		8,000	0
Name and address	Calumet Council 8751 Calumet Ave		0,000	-
	Munster, IN 46321			
	·			

Schedule I, Part IV, S		BO1 5000	TS OF AMERICA
EIN RC code section Method of valuation Description of non- cash assistance Purpose of grant	35-0867968 501(c)(3)		
	San Gabriel Valley Council 3450 E Sierra Madre Blvd Pasadena, CA 91107 95-1643984	8,000	0
EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant	501(c)(3)		
Name and address	Patriots' Path Council 358 222 Columbia Turnpike Florham Park, NJ 07932	8,010	0
EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant	22-3661431 501(c)(3)		
Name and address	Indian Waters Council 553 715 Betsy Dr Columbia, SC 29210	9,240	0
EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant	57-0314440 501(c)(3)		
Name and address	Las Vegas Area Council 328 7220 S Paradise Road Las Vegas, NV 89119	9,400	0
EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant	88-0059265 501(c)(3)		
Name and address	Daniel Webster Council 330 571 Holt Ave Manchester, NH 03109	9,590	0
EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant	02-0222115 501(c)(3)		
Name and address	Northern Star Council 250 393 Marshall Ave St Paul, MN 55102	9,940	C
EIN IRC code section Method of valuation	20-3000282 501(c)(3)		

Schedule I, Part IV, S Description of non-	Statement 1	BO1 5000	ITS OF AMERICA
cash assistance			
Purpose of grant			
Name and address	Great Lakes Council 1776 W Warren Detroit, MI 48208	9,991	0
EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant	38-1359086 501(c)(3)		
Name and address EIN IRC code section Method of valuation Description of non- cash assistance	Katahdin Area Council P O Box 1869 Bangor, ME 04402 01-0211489 501(c)(3)	10,000	0
Purpose of grant Name and address	Five Rivers Council 375 3300 Chambers Road S Ste 5190 Horseheads, NY 14845	11,070	0
EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant	23-7421969 501(c)(3)		
Name and address EIN IRC code section Method of valuation Description of non- cash assistance	Mid-America Council 12401 West Maple Rd Omaha, NE 68164 47-0376545 501(c)(3)	12,280	0
Purpose of grant Name and address	La Salle Council 165 1340 South Bend Avenue South Bend, IN 46617	12,980	0
EIN IRC code section Method of valuation Description of non- cash assistance Purpose of grant	35-0867966 501(c)(3)		
Name and address EIN IRC code section Method of valuation Description of non- cash assistance	Atlanta Area Council 1800 Circle 75 Pkwy SE Atlanta, GA 30339 58-0566122 501(c)(3)	13,820	0

Schedule I, Part IV, S	Statement 1	E	BOY SCOUTS OF AMERICA
Purpose of grant			
Name and address	American Humanics P O Box 875083 Kansas City, MO 64187	15,000	0
EIN	44-0546869		
IRC code section	501(c)(3)		
Method of valuation			
Description of non-			
cash assistance			
Purpose of grant			
Name and address	Sagamore Council 162	21,120	0
	518 N Main St		
	Kokomo, IN 46901		
EIN	35-0867972		
IRC code section	501(c)(3)		
Method of valuation			
Description of non- cash assistance			
Purpose of grant			
	Boston Minuteman Council	41,150	0
Name and address	411 Unquity Road	,	
	Milton, MA 02186		
EIN	04-3184713		
IRC code section	501(c)(3)		
Method of valuation			
Description of non-			
cash assistance			
Purpose of grant			
Name and address	Central New Jersey Council	75,000	0
	2245 US Hwy 130		
	Ste 106		
	Dayton, NJ 08810		
EIN	22-1867008		
IRC code section	501(c)(3)		
Method of valuation			
Description of non- cash assistance			
Purpose of grant			
	National BSA Foundation	166,667	0
Name and address	1325 West Walnut Hill Lane		
	Irving, TX 75038		
EIN	75-2675978		
IRC code section	501(c)(3)		
Method of valuation			
Description of non-			
cash assistance			
Purpose of grant			
Name and address	Arrow WV Inc 1325 West Walnut Hill Lane	29,787,413	0
	Irving, TX 75038		
EIN	27-0441319		
IRC code section	501(c)(3)		
Method of valuation	n		
Description of non-	•		
cash assistance			
Purpose of grant			

Schedule I, Part IV, Statement 2

Form: Schedule 1

Page: 2

Line Number: Part III

BOY SCOUTS OF AMERICA 22-1576300

Description of Grants and Other Assistance to Individuals in the United States

		Number of recipients	Amount of cash grant	Amount of non-cash assistance
Type of grant Method of valuation Description of non-cash assistance	Indian Scholarships	179	19,047	0
Type of grant	Jones Foundation Scholarships	3	1,995	0
Method of valuation Description of non-cash assistance				
Type of grant Method of valuation Description of non-cash assistance	Keifer Scholarships	28	22,750	0
Type of grant	National Ventruing President Scholarship	1	1,050	0
Method of valuation Description of non-cash assistance				
Type of grant Method of valuation Description of non-cash assistance	NESA Scholarships	66	136,625	C
Type of grant	Order of the Arrow Special Project Grants	6	8,500	C
Method of valuation Description of non-cash assistance				
Type of grant Method of valuation Description of non-cash assistance	Maguire Scholarship	166	50,688	C
Type of grant Method of valuation Description of non-cash assistance	Samuel Pratt Scholarship	16	5,825	(
Type of grant	Florida Seabase Scholarships	31	11,000	C
Method of valuation Description of non-cash assistance				
Type of grant	World Jamboree Scholarships	50	100,000	(
Method of valuation Description of non-cash assistance				
Type of grant Method of valuation Description of non-cash assistance	Waite Phillips Grants	816	289,428	(

Schedule I, Part IV, Statement 2

Type of grant

High Adventure Scholarship 1

500

BOY SCOUTS OF AMERICA

Method of valuation
Description of non-cash

assistance

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

Open to Public Inspection

22-1576300

OMB No. 1545-0047

2011

Department of the Treasury Internal Revenue Service Name of the organization

BOY SCOUTS OF AMERICA

Employer identification number

Part	Questions Regarding Compensation			
4	Objects the appropriate here(se) if the argenization provided any of the following to or for a person listed in Form		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	✓ Travel for companions ☐ Payments for business use of personal residence			
	☑ Tax indemnification and gross-up payments ☑ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	~	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	•	
	, , , , , , , , , , , , , , , , , , , ,			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
3	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director. Explain in Part III.			
	✓ Compensation committee ✓ Written employment contract			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee		72	1
	1 offit 550 of other organizations			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	•	***************************************
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	~	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		~
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	, , , , , , , , , , , , , , , , , , ,			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:		14	
а	The organization?	5a		~
b	Any related organization?	5b		~
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		~
b	Any related organization?	6b		~
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	<u> </u>	~
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			İ
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			ما
	in Part III	8		-
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			

Regulations section 53.4958-6(c)?

Schedule J (Form 990) 2011

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Part II

 \circ 이 0 0 0 0 0 0 0 0 0 0 이이 0 0 For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the (F) Compensation reported as deferred in prior Form 990 Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual 443,339 330,919 477,899 814,496 468,134 411,542 305,721 290,221 987,412 501,189 672,870 508,341 (E) Total of columns (B)(I)–(D) 22,622 31,155 25,566 21,925 27,678 9,384 20,379 15,945 26,934 31,710 22,323 32,561 34,657 (D) Nontaxable benefits 48,149 61,205 49,213 102,611 68,163 85,912 60,297 50,486 32,807 82,251 137,751 (C) Retirement and other deferred compensation 600'6 9,164 31,989 120,875 55,874 271,663 340,481 186,677 34,845 109,596 50,657 44,801 (iii) Other reportable compensation (B) Breakdown of W-2 and/or 1099-MISC compensation instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. 50,000 0000 0 0 000 00000 0 0 90,701 0 0:0 0 0 (ii) Bonus & incentive compensation 381,619 310,009 290,593 295,642 268,993 256,350 263,537 205,230 230,833 229,593 356,393 289,937 543,341 (i) Base compensation € € 6868 $\epsilon \epsilon$ € **€** | € **€** SEEE € € ΞΞ EEEE EEEE € € (A) Name Robert J Mazzuca Robert A Tuggle James J Terry Jr Don McChesney Tom Fitzgibbon Roy L Williams C Wayne Brock **Bradley Farmer** Perry Cochell Ponce Duran Mike Ashline John Green **Gary Butler** 15 12 약 4

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

at the LaCima club which is used for meeting with potential donors, volunteers, and offsite meetings. These expense reimbursements are not included in taxable employee compensation. family oriented organization requiring spousal participation. Their expenses are considered necessary to fullfill the business purpose of the organization. All expenses are substantiated. included in employee compensation. The Chief Scout Executive, Deputy Chief Scout Executive, and Assistant Chief Scout Executive/Chief Financial Officer are reimbursed for club dues included in employee compensation. Spouses of key employees are required to attend meetings and their expenses are reimbursed by the company. The Boy Scouts of America is a ... Schedule J, Part I, Line 1a - Employees who travel extensively are allowed to join the American Airlines Admirals Club for a total of \$2540. The payment of Admirals Club fees were not The total of the LaCima expense in 2011 was \$7,396. Other expenses of \$150 were paid by the organization for cleaning services related to a department directors meeting held at the The reimbursement of these expenses are not included in employee taxable compensation. The total expense for spousal travel during 2011 was \$100,627. Employees traveling with volunteers or overseas are allowed to upgrade to first class to allow the employee to discuss business during the flight. The total first class travel for 2011 was \$81,026 and was not employee's home. Participants in the non qualified retirement restoration plan have the taxable portion grossed-up to cover the taxes.

Schedule J, Part I, Line 3 - Towers Watson conducted a competitive comparative review of the total compensation of the top executives at the request of the Executive Management Compensation Committee during 2010 and 2011. Towers Watson presented the results which were discussed, approved and documented in the minutes of the 2011 Executive Management Compensation Committee of the Boy Scouts of America, composed of volunteers.

and payments do not commence until an employee's retirement. Participants include employees with compensation over \$ 245,000. Robert J Mazzuca \$143,972 restoration plan; James otherwise be limited by the Omnibus Budget Reconcilliation Act of 1993. Benefits attributed under the Restoration Plan supplement those accrued under the qualified Retirement Plan Robert A Tuggle \$52,710 restoration plan; John Green \$5,343 restoration plan; Bradley Farmer \$24,003 restoration plan; Don McChesney \$51,846 restoration plan; Gary Butler \$21,464 Schedule J, Part I, Line 4 - The BSA's National Executive Board approved a non-qualified, Retirement Benefits Restoration Plan for the benefit of all employees whose benefits would J Terry Jr \$62,340 restoration plan, \$63,447 plan 457(f); C Wayne Brock \$101,682 restoration plan; Mike Ashline \$2,004 restoration plan; Tom Fitzgibbon \$14,833 restoration plan; restoration plan and Ponce Duran \$26,648 restoration plan. Schedule J (Form 990) 2011

7

7

(i) Pooled financing

Yes No

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

BOY SCOUTS OF AMERICA

Bond Issues Part

(wv) A

B (WV)

O

Proceeds

Part II

Open to Public Inspection OMB No. 1545-0047 22-1576300 (h) On behaif of issuer Yes No Yes No (g) Defeased ٧ Construction and equipping of the Summit Bechtel Family National Scout 50,000,000 Construction and equipping of the Summit Bechtel Family National Scout (f) Description of purpose ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. **Supplemental Information on Tax-Exempt Bonds** ▶ See separate instructions. 50,000,000 (e) Issue price (d) Date issued 11/05/2010 11/05/2010 ► Attach to Form 990. (c) CUSIP# 55-6000314 55-6000314 (b) Issuer EIN The County Commission of Fayette County The County Commission of Fayette County (a) Issuer name

		A		В		ပ			
-	Amount of bonds retired		0		0				
N	Amount of bonds legally defeased		0		0				
က	Total proceeds of issue	50,0	50,000,000		50,000,000				
4	Gross proceeds in reserve funds		0		0				
2	Capitalized interest from proceeds	1,	1,189,802		1,606,766			-	
9	Proceeds in refunding escrows		0		0	****			
7	Issuance costs from proceeds		0		0				
ω	Credit enhancement from proceeds		0		0				
6	Working capital expenditures from proceeds		0		0				
9	Capital expenditures from proceeds	50,	50,000,000		20,121,463				
F	Other spent proceeds		0		0				
12	Other unspent proceeds		0		29,878,537				
13	Year of substantial completion		2013		2013				
		Yes	No	Yes	No	Yes	No	Yes	°N
14	Were the bonds issued as part of a current refunding issue?		,		^				
15	Were the bonds issued as part of an advance refunding issue?		7		>				
16	Has the final allocation of proceeds been made?	,		`					
17	Does the organization maintain adequate books and records to support the								
	final allocation of proceeds?	`		,					
Part III	III Private Business Use								
		4			m	•	ပ	O	
-	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	Š
	which owned property financed by tax-exempt bonds?		,		,				

Schedule K (Form 990) 2011

Cat. No. 50193E

Are there any lease arrangements that may result in private business use of

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

bond-financed property? .

Schedule K (Form 990) 2011

Part III Private Business Use (Continued)

7 all.	History Daylless Ose (Command)								
•		∢-		8	_		ن ن	۵	
20	•	Yes	2	Yes	S.	Yes	2	Yes	°Z
عا	business use or bond-financed property?		>		>			1100000	
2	i								
ပ	Are there any research agreements that may result in private business use of bond-financed property?	~ • •	>		>				
ਰ	If "Yes" to line 3c, does the organization outside counsel to review any research agre								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%0		%0		%		%
rc.	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%0		% 0		%		%
မှ	Total of lines 4 and 5		%0		%0		%		%
7	adopted noce complia	`		>					
7 Z Z Z	. IV Arbitrage						U		0
-	Has a Form 8038-T. Arbitrage Rebate. Vield Beduction and Penalty in Lieu of	Yes	ğ	Yes	2	Yes	S	Yes	2
•		3	2	2	2	3			2
N	is the bond issue a variable rate issue?		>		>			\$1,440ad	
Sa			,		>				
٩	Name of provider		,		•				
O	Term of hedge								
0									
9	Was the hedge terminated?								
49	- [>		7				
۰ م	Name of provider								
7	1								
S	ļ		>		>				
9	Did the bond issue qualify for an exception to rebate?		`		7				
Part V	TV Procedures To Undertake Corrective Action								
Chec	و و	ons of feder	al tax requir	ements are	timely iden	tified and o	orrected thro	ough the vo	luntary
Part VI	t VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K	al informa	tion for res	ponses to	questions	on Sched		(see instructions)	3).

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

➤ Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Department of the Treasury Internal Revenue Service

(10)

OMB No. 1545-0047

Name of the o	rganization					Employeria					
BOY SCOU	TS OF AMERICA					1	22-1	57630)U		
Part I	Excess Benefit Transactions Complete if the organization a	(section nswered	501(c)(3) "Yes" on	and section 501(c)(Form 990, Part IV,	4) organization line 25a or 25l	ns only). o, or Form 9	90-EZ,	Part \	/, line	40b.	
	(a) Name of disqualified person				(b) Description o	f transaction				(c) Corr	
1	(a) Name of disqualified person									Yes	No
(1)											
(2)				<u> </u>							
(3)											
(4)				ļ						-	
(5)											
(6)					anuslified now	one during	the ve	ar .			
und	er the amount of tax imposed er section 4958							- \$			
3 Ente	er the amount of tax, if any, on li	ne 2, abo	ove, reim	bursed by the orgar	ization			▶ \$			
Part II	Loans to and/or From Intere Complete if the organization a	sted Per	sons. "Yes" or	Form 990, Part IV,	line 26, or For	m 990-EZ, F	art V, I	ine 38	3a.		
(a) Na	me of Interested person and purpose	(b) Loan	to or from anization?	(c) Original principal amount	(d) Balance		default?	(f) App	proved pard or nittee?		ritten ment?
		То	From			Ye	No No	Yes	No	Yes	No
		10	- FIGHT	-			T				
(1)			 		 		 				
(2)			+	n=14.			1				
(3)		 	+-+								
(5)											
(6)											
(7)											
(8)								L		<u> </u>	
(9)								ļ <u> </u>		<u> </u>	<u> </u>
(10)							<u> </u>				
Total .					<u> </u>						
Part III	Grants or Assistance Benefi Complete if the organization a	ting Inte	rested P "Yes" or	ersons. n Form 990, Part IV,	line 27.						
	(a) Name of interested person	(b) R	elationship	between interested perso	on and the	(c) Amou	int and ty	pe of a	ıssistar	ice	
(1)											
(2)											
(3)											
(4)											
(5)											
(4) (5) (6) (7) (8) (9)											
(7)											
(8)											
(9)											

Par	Business Transactions Involv Complete if the organization an	ing Interested Persons. swered "Yes" on Form 99	0, Part IV, line 28a, 2	28b, or 28c.	1	
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz reven	ation's
(4)		Descrident and CEO on BS	594 274	Telephone Service		1
<u>(1)</u>		President and CEO on BS Chairman and CEO on BS		Telephone Services and Sponsorsh		V
(2)				Purchased computers		V
(3)		Board Member on BSA Bo		Hotel rooms during travel and meet		~
<u>(4)</u>		Board Member on BSA Bo		Air travel		1
(5)		Board Member on BSA Bo Board Member on BSA Bo		Purchased computer software	-	1
(6)			 	Purchased supplies		1
<u>(7)</u>		Board Member on BSA Bo		Training materials		V
	Heritage Institute	Key employee co-founder	11,760	Training materials		
(9) (10)						
Par	2.V Supplemental Information	dditional information for re	esponses to question given during 2011 to	ns on Schedule L (see instructions some board members which did no). t exce	ed
	nbers of the BSA Board of Directors have nese transactions.	pledged or donated money	to the organization.	As appropriate, Schedule B reports (
						••
		U				

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

OMB No. 1545-0047

2011

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

BOY S	SCOUTS OF AMERICA					22-15763	00
Part							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash cont amounts repo Form 990, Part V	orted on		(d) If determining Iribution amounts
1	ArtWorks of art						
2	Art—Historical treasures						
3	Art-Fractional interests						
4	Books and publications						
5	Clothing and household goods		We have seeing the second problems of the second se				
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities—Publicly traded						
10	Securities—Closely held stock .						
11	Securities—Partnership, LLC, or trust interests						
12	Securities-Miscellaneous						
13	Qualified conservation contribution—Historic structures						
14	Qualified conservation contribution—Other						
15	Real estate—Residential						
16	Real estate—Commercial						
17	Real estate—Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy	***					
22	Historical artifacts	***					
23	Scientific specimens						
24	Archeological artifacts						
25	Other ► (Caterpillar Equipmen)	~	1		1,061,174	Estimated F	MV
26	Other ► ()						
27	Other ► ()						
28	Other ► (,,
29	Number of Forms 8283 received	by the or	ganization during the tax	year for contrib	utions for		
	which the organization completed	Form 8283	3, Part IV, Donee Acknowle	dgement		29	722 1 1 1
							Yes No
30a	During the year, did the organiza it must hold for at least three year used for exempt purposes for the	ars from the	e date of the initial contribu	ution, and which	is not req	uired to be	30a V
b	If "Yes," describe the arrangemen	nt in Part II.					
31	Does the organization have a contributions?	gift accep					31 🗸
32a	Does the organization hire or us contributions?						32a 🗸
b	If "Yes," describe in Part II.						
33	If the organization did not report a describe in Part II.	n amount ir	column (c) for a type of pro	operty for which	column (a)	is checked,	

Schedule M (F	orm 990) (2011)
Part II	Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
Schedule M	i, Part I, Line 32b - Agreement IAA to accept used automobiles and sell or provide to local councils for their use.
	,
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
42222777	

PP	

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

2011

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ.

Employer identification number Name of the organization 22-1576300 **BOY SCOUTS OF AMERICA** Form 990, Part VI, Section B, Line 11b - Form 990 was reviewed and approved by the Controller and National Legal Counsel. An executive summary was prepared and that, along with Form 990 in its entirety, was distributed to the Officers and the Audit Committee for their review. PricewaterhouseCoopers reviewed and signed Form 990 as paid preparer. Finally, Form 990 was distributed to all Executive Board members before it was filed. Form 990, Part VI, Section B, Line 12c - Annually a conflict of interest policy confirmation is required of the organizations Executive Board Members and employees responsible for every department. The organization uses an outside company for anonymous reporting of potential ethics violations. Form 990, Part VI, Section B, Line 15 - Towers Watson conducted a competitive comparative review of the total compensation of the top executives at the request of the Executive Management Compensation Committee during 2010 and 2011. Towers Watson presented the results which were discussed, approved and documented in the minutes of the 2011 Executive Management Compensation Committee of the Boy Scouts of America, composed of volunteers. Form 990, Part VI, Section C, Line 19 - Available upon request. Form 990, Part VII, Section A, Line 1a - Payments to Former Officers, Directors, Trustees, and Key Employees are made by separate related organizations (retirement plan) and are not included in Form 990, Part IX, Line 5 or Part I Line 15. Form 990, Part XI, Line 5 - Net unrealized losses on investments.

Schedule O, Statement 1

Form: 990 Page: 2

Line Number: Part III Line 4d

BOY SCOUTS OF AMERICA 22-1576300

Other Program Services Accomplishments

Activity Code	Description	Expense	Grants	Revenue
	Marketing - Administration of public relations, including providing news releases, features for print and broadcast media, and internal news in the form of newsletters, fact sheets, and the annual report for the nationwide Scouting family.	15,287,474	32,124	27,183
	Scouting Programs: Insurance Costs Born for National and Local Councils - The National Council subsidized the group medical, dental, and life insurance programs for its employees and retirees. In addition, the National Council subsidized a general liability insurance program primarily for the benefit of local councils.	69,432,077	24,010	13,846,319
	Scouting Programs: World Bureau Fees - The registration fee that Boy Scouts of America annually pays the World Organization of the Scouting Movement (WOSM) is based on an established fee of registered uniformed adult and youth members. This registration fee supports international enrichment programs for the youth and adult membership. These programs include World Jamborees, National Association encampments, international training programs and conferences, program related magazines, brochures and pamphlets.	1,395,013	0	0
Total:		86,114,564	56,134	13,873,502

Schedule O, Statement 2

Form: 990

Page: 6 Line Number: Part VI Section C Line 17 BOY SCOUTS OF AMERICA 22-1576300

Line Number: Part VI Section C	States Where Copy Of Return is Filed
States	
AK	
AL	
AR	
AZ	
CA	
СО	
СТ	
FL	
GA	
IL	
IN	
KY	
LA	
MA	
MD	
MN	
MS	
NC	
ND	
NH	
NJ	
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NY	
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ок	
OR	
PA	
PR	
RI	
SC .	
TN	
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VA	
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w	

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) BOY SCOUTS OF AMERICA Part

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► See separate instructions. ▶ Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

201

22-1576300

Employer identification number

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) BSA Asset Management LLC (26-2473220) 1325 West Walnut Hill Lane, Irving, TX 75038-3008	General Partner/Investments DE)E	0	0	0 N/A
(2) Atikokan Youth Ventures Inc PO Box 509, Ely, MN 55731	Non-Profit Youth Organization	Canada	0	0	0 N/A
(3) Atikaki Youth Ventures Inc PO Box 509, Elv. MN 55731	Non-Profit Youth Organization	Canada	0	0	0 N/A
(4)					
(5)					
(9)					
Part II Identification of Related Tax-Exempt Organizations (Complete one or more related tax-exempt organizations during the tax year.)	izations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had during the tax year.)	answered "Yes" to	o Form 990, Par	τ IV, line 34 bec	ause it had

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(d) (e) Exempt Code section Public charity status (if section 501(c)(3))	(f) (g) Direct controlling Section 512(b)(13) controlled entity	(g) Section 512 controll entity	(b)(13) ed ?
						Yes No	N _o
Learning for Life (75-2396057)	Youth development	. DC	501(c)(3)	7	N/A		,

						جارااالغ دارااالغ	
						Yes	No
(1) Learning for Life (75-2396057)	Youth development.	DC	501(c)(3)	7	N/A		7
1329 West Walnut Hill Lane, Irving, TX 75038							
(2) National Boy Scouts of America Foundation (75-2675978)	Support Scouting	DC	501(c)(3)	7	N/A		,
1325 West Walnut Hill Lane, Irving, TX 75038-3008	ı						
(3) Learning for Life Foundation (26-2270708)	Support Learning for	ΤX	501(c)(3)	1	Learning for Life		,
	Life programs.						
	Support Scouts'	XT	501(c)(9)		N/A	7	
PO Box 152079, Irving, TX 75015-2079	employees						
(5) Boy Scouts of America Employee Welfare Benefits Plan (75-23478 Welfare Benefits Plan	8 Welfare Benefits Plan	TX	501(c)(9)		N/A	7	
P O Box 152079, Irving, TX 75015-2079							1
		AV.	501(c)(3)	7	N/A		,
1325 West Walnut Hill Lane, Irving, TX 75038-3008	facility for Boy Scouts						
(7) BSA Endowment Master Trust (27-6850785)	Support Scouting	DE	501(c)(3)	_	N/A		,
90							
							1700 1000

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50135Y

Schedule R (Form 990) 2011

Decause II 18	Decause It liad offer of Inde Federa digalizations treated as a participating the tax year.)	20 01 gai 112	מווטווס וו סמוסט כ	מייים של של אליים	200	, ,				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant Income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	(g) Share of end-of- year assets	Of Disproportionate allocations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?	(k) Percentage ownership
					,		Yes No		Yes No	
(1) BSA Commingled Endo	Endowment investment	DE	N/A	Excluded	16,130,368	368 375,772,178	7 871		>	83.797%
(2)										
(6)										
(4)										
(9)										
(9)								A dept.		
(7)										
Part IV Identificatio	Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization are line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	izations T	axable as a Conganizations to	as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, ations treated as a corporation or trust during the tax year.)	ist (Compler	te if the orgar st during the	nization answ tax year.)	ered "Yes" to f	Form 990, P	art IV,
Name, address, an	(a) Name, address, and EIN of related organization		(b) Primary activity	!	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage
(i)										
(2)										
(6)										, ,
(4)										
(5)					-					
(9)										
(2)										

Schedule R (Form 990) 2011

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.) Part V

Note: Complete line i in any entity is listed in Paris III, OF IV OF ITIS SCHEDULE.				=	20
During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	organizations listed ir	n Parts II–IV?			
Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				<i>z</i>	
Gift, grant, or capital contribution to related organization(s)			1b		7
Gift, grant, or capital contribution from related organization(s)			2		7
Loans or loan guarantees to or for related organization(s)			<u>무</u>	<u> </u>	7
Loans or loan guarantees by related organization(s)			. 1e	Ð	7
Sale of assets to related organization(s)		•	+	ţ	7
Purchase of assets from related organization(s)		•	<u></u>		7
Exchange of assets with related organization(s)			#	c	2
Lease of facilities, equipment, or other assets to related organization(s)			=	-	7
Lease of facilities, equipment, or other assets from related organization(s)			=		7
Performance of services or membership or fundraising solicitations for related organization(s)			*	_	_
Performance of services or membership or fundraising solicitations by related organization(s)			∓	_	7
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s).			E E	_	>
Sharing of paid employees with related organization(s)			=	ı u	~
Reimbursement paid to related organization(s) for expenses			ř	안	7
Reimbursement paid by related organization(s) for expenses			-	1p	7
Other transfer of cash or property to related organization(s)			<u>-</u>	\dashv	7
Other transfer of cash or property from related organization(s)			•	<u>+</u>	_
If the answer to any of the above is "Yes," see the instructions for information on who must complete this	line, including covered re	including covered relationships and transaction thresholds.	saction t	thres	holds.
(a) Nama of ather proprietion	(b) Transaction	(c)	Mothod	(g)	(d) Mothod of determining
valle or other organization	type (a-r)		amor	amount involved	olved
See Schedule R, Part VII, Statement 1					
		1,100			
and the contraction and an experimental property of the proper		Sche	Schodule R (Form 990) 201	Form (390) 201

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.) Part VI Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

		ilo .	, DIN	, LIU		L) 					, ,		, ,	1	j 1	,	, 1	_
(k) Percentage ownership																		Schedule R (Form 990) 2011
	8																	(For
(i) General or managing partner?	Yes																	dule R
Code V—UBi amount in box 20 of Schedule K-1 (Form 1065)																		Sche
n) ortionate tions?	ş																	
(h) Disproportionate allocations?	Yes																	
(g) Share of end-of-year assets																		
Share of total income			and the second s															
thers (3)	Š																	
(e) Are all partners section 501(c)(3) organizations?	Yes No																	
(d) Predominant income (related, unrelated, excluded from tax under																		
(c) Legal domicile (state or foreign country)																		
(b) Primary activity																		
Control of the cont		(1)	(2)	(9)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	

Schedule R (F	orm 990) 2011	Page 5
Part VII	Supplemental Information Complete this part to provide additional information for responses to questions on Schedule R (see instructions).	
		
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	
# T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T = - T =		

Schedule R, Part VII, Statement 1

Form: Schedule R

Page: 3

Line Number: Part V Line 2

**BOY SCOUTS OF AMERICA** 

22-1576300

# **Description of Covered Relationships and Transaction Thresholds**

	<del>-</del>	Amount involved
Name	Scout Executives Alliance	12,000
Transaction type	m	
Method of determining amount involved	Estimated FMV.	
Name	Scout Executives Alliance	549,149
Transaction type	r	
Method of determining amount involved	Per tax return of Scout Executives Alliance.	
Name	Boy Scouts of America Employee Welfare	62,121,232
	Benefits Plan	
Transaction type	r	
	Cash transactions per tax return of related organization.	
Name	BSA Commingled Endowment Fund LP	3,411,664
Transaction type	q	
Method of determining amount involved	Per tax return of related organization.	
Name	BSA Commingled Endowment Fund LP	14,692,745
Transaction type	r	
Method of determining amount involved	Per tax return of related organization.	
Name	BSA Commingled Endowment Fund LP	4,542,621
Transaction type	a-i	
Method of determining amount involved	Per tax return of related organization.	
Name	Arrow WV Inc	12,699,427
Transaction type	d	
Method of determining amount involved	Per tax return of related organization.	
Name	Arrow WV Inc	29,787,413
Transaction type	q	
Method of determining amount involved	Per tax return of related organization.	

(Rev. January 2012)

Department of the Tre

# Application for Extension of Time To File an **Exempt Organization Return**

OMB No. 1545-1709

Internal Revenu	e Service	> riie a set	arate appli	Capon for each return.				
<ul> <li>If you are</li> </ul>	filing for a	n Automatic 3-Month Extension,	complete	only Part I and check th	nis box			▶ 🗹
		n Additional (Not Automatic) 3-Me						
		t II unless you have already been g						m 8868.
a corporati 8868 to red Return for	on required quest an e Transfers	(e). You can electronically file Form it to file Form 990-T), or an addition attension of time to file any of the lassociated With Certain Personal details on the electronic filing of the	al (not auto forms lister I Benefit (	omatic) 3-month extens d in Part I or Part II wit Contracts, which must	ion of time. You o h the exception o be sent to the I	an el of Fo RS i	lectronic rm 8870. n paper	ally file Form , Information format (see
		tic 3-Month Extension of Time						-
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				En	ter filer's identifyir	g nu	mber, see	e instructions
Type or	Name of	exempt organization or other filer, see in	structions.		Employer ident	fication	on numbe	r (EIN) or
print	Boy Scou	ts of America			$\square$	22-1	576300	
•	Number,	street, and room or suite no. If a P.O. bo	x, see instr	uctions.	Social security	numb	er (SSN)	
File by the due date for	PO Box 1	52079						
filing your return, See	City, towr	or post office, state, and ZIP code. For	a foreign a	ddress, see instructions.				,
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Enter the R	eturn code	for the return that this application is	s for (file a	separate application for	r each return) .			. 0 1
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Form 990-			02	Form 1041-A				09
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		(a) or 408(a) trust)	05	Form 6069	····		<del></del>	12
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2 If the ☐ Ct	tax year e nange in ac	ntered in line 1 is for less than 12 m counting period	onths, che		um ∐Final ret	urn	, 20	
nonre	nonrefundable credits. See instructions.							0
	estimated tax payments made. Include any prior year overpayment allowed as a credit.							
c Bala	nce due. S	subtract line 3b from line 3a. Includents Federal Tax Payment System). S	your payr	nent with this form, if re		3c		0
		to make an electronic fund withdrawal v			and Form 8879-F0			
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Form 8	8868 (Re	v. 1-2012)					Page 2		
• If y	ou are	filing for an Additional (Not Automatic)	3-Month Exter	nsion, complete only P	art II and check t	nis box .			
Note	. Only	complete Part II if you have already been	granted an au	tomatic 3-month extensi					
		filing for an Automatic 3-Month Extension							
Par	ŧII	Additional (Not Automatic) 3-Mont	h Extension	of Time. Only file the	original (no cop	ies need	ded).		
				Er	iter filer's identifyii		·		
Type	or	Name of exempt organization or other filer, s	ee instructions.		Employer ident				
print	:	Boy Scouts of America			22-1576300				
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due da filing y		1325 West Walnut Hill Lane							
retum,		City, town or post office, state, and ZIP code							
instruc	tions.	Irving, Texas 75038-3008		<del></del>	<del></del>				
Enter	the Re	eturn code for the return that this applicati	ion is for (file a	separate application for	each return) .		0 1		
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1 0111	11 330-1	(ilust other than above)	00	FUITH 6670			1 12		
for the	e whole	a Group Return, enter the organization's group, check this box ▶ ☐ names and EINs of all members the exten	. If it is for part	t of the group, check this	s box	▶ [] ar	If this is not attach a		
4	I requ	est an additional 3-month extension of tir	ne until	November 15	, 20 12	2 .			
5	For ca	alendar year 2011, or other tax year begin	nning	, 20,	and ending		, 20		
6	If the	tax year entered in line 5 is for less than 1	2 months, che	eck reason: 🔲 Initial r	etum 🔲 Fina	return			
		ange in accounting period							
7		in detail why you need the extension A	dditional time i	s needed to gather the inf	ormation necessa	ry to prepa	are		
	a con	plete and accurate return.							
			~*************************************						
	If this	application in fav Form 200 BL 200 BF	000 T 4700 -	- COCO antoutha tantat	les tour loss one				
82		application is for Form 990-BL, 990-PF, fundable credits. See instructions.	990-1, 4720, 0	or 6069, enter the tentat	ive tax, less any	l .			
_			. 4700 as 60	200	bio overlite and	8a \$	0		
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		nt paid previously with Form 8868.	nioi year ove	payment allowed as a	credit and any	8b \$	0		
c		ce due. Subtract line 8b from line 8a. Include	vour payment	with this form, if required	by using EFTPS	00 W	0		
Ū		onic Federal Tax Payment System). See insti		with the form, it required	by doing Et 11 d	8c \$	0		
		Signature and Verifi	cation must	be completed for Pa	art II only.				
		s of perjury, I declare that I have examined belief, it is true, correct, and complete, and the			dules and statemer	nts, and to	the best of my		
Signatur	e ► <u>\</u>	tephone Shelly	Title▶	Controller	Da	te > 7/	9/12		
		<i>)</i>				Form <b>/8</b>	18676 (Rev. 1-2012)		